



# Second Quarter Results | 2019

THREE MONTHS ENDED DECEMBER 31, 2018

Gluskin Sheff + Associates Inc. is one of Canada's pre-eminent wealth management firms. Founded in 1984 and serving high net worth private clients and institutional investors, we are dedicated to providing our clients with strong, risk-adjusted returns together with the highest level of personalized client service.

# *Report to Shareholders*

*Second Quarter Ended December 31, 2018*

Assets Under Management (AUM) were \$8.2 billion, approximately 89% of which comprises high net worth clients, as at December 31, 2018. AUM decreased \$700 million or 7.9% from September 30, 2018, due to negative net investment performance of \$592 million and net withdrawals of \$108 million.

For the three months ended December 31, 2018, net income was \$7.6 million, and represented earnings per share, basic and diluted, of \$0.25 and \$0.24, respectively. Net income for the three months ended December 31, 2017, was \$19.1 million, and represented earnings per share, basic and diluted, of \$0.63 and \$0.61, respectively. Total revenues decreased \$29.3 million due primarily to a decrease in Performance Fees earned, partially offset by a decrease in total expenses before tax of \$13.7 million. Lower net income year-over-year decreased the provision for income taxes by \$4.0 million.

Base Management Fees decreased to \$26.6 million this quarter versus \$27.7 million in the year ago quarter as the decrease in Average AUM for the quarter to \$8.4 billion from \$9.1 billion for the same quarter last year was partially offset by an increase in the average Base Management Fee Percentage to 1.24% from 1.20% for the same quarter last year.

Performance Fees were \$0.3 million compared to \$28.4 million in the same quarter last year.

Total expenses decreased \$13.7 million from the prior fiscal period. Compensation expense decreased \$10.6 million due primarily to a decrease in accrued bonuses of \$8.6 million due to lower Performance Fees earned, and lower RSU amortization. General and Administrative expenses decreased by \$2.9 million due primarily to the absence of a \$1.7 million adjustment to the Founders-related obligations to reflect the final arbitration settlement amount in the year ago quarter, decreases in research and technology spending, lower recruitment expenses and lower directors deferred share unit expenses arising from mark-to-market of the obligation. Amortization of acquired intangibles decreased \$0.2 million due to lower derecognition of client relationship intangible assets

Base EBITDA was \$12.3 million, compared with \$12.6 million in the year ago quarter. The decrease was primarily due to lower Base revenues, partially offset by lower Base operating expenses.

Global markets in calendar 2018 were defined by uncertainty regarding the direction of interest rates and geopolitical unpredictability, both of which resulted in high levels of volatility. In the final quarter of calendar 2018, both equity and bond markets began to price in recession risks, and price movements were exacerbated by a lack of liquidity. We saw the sell-off as overdone and used the weakness to adjust our investment exposure accordingly. Although it is early days, we have been able to take advantage of the opportunities presented to us so far in January and we believe we are well positioned for the environment that lies ahead.



JEFF MOODY

*President & Chief Executive Officer*  
*February 6, 2019*

# Management's Discussion and Analysis

This Management's Discussion and Analysis ("MD&A") for the three months ended December 31, 2018, is provided as of February 6, 2019. It should be read in conjunction with the unaudited interim condensed consolidated financial statements, including the notes thereto, of Gluskin Sheff + Associates Inc. for the three and six months ended December 31, 2018 and 2017, which have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, the audited annual consolidated financial statements, including the notes thereto, of Gluskin Sheff + Associates Inc. for the years ended June 30, 2018, and 2017, which have been prepared in accordance with IFRS, and the related MD&A. Unless the context indicates or requires otherwise, the terms "Gluskin Sheff," "Company," "Firm," "we," "us" and "our" mean Gluskin Sheff + Associates Inc. and its subsidiaries. Unless otherwise indicated, all dollar amounts in this MD&A are expressed in Canadian dollars.

Financial results, including related historical comparatives, contained in this MD&A, unless otherwise specified herein, are based on the unaudited interim consolidated financial statements for the three and six months ended December 31, 2018. The Canadian dollar is our functional and reporting currency for purposes of preparing the Company's audited annual consolidated financial statements. Certain totals, subtotals and percentages may not reconcile due to rounding. Certain comparative figures have been reclassified to conform to the current period's presentation.

## FORWARD-LOOKING STATEMENTS

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This MD&A may contain forward-looking statements with respect to expected financial performance, strategy and business conditions. The words "believe," "anticipate," "could," "estimate," "expect," "intend," "may," "plan," "project," "will," "would," "aim" and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. These statements reflect management's current beliefs with respect to future events and are based on information currently available to management. Forward-looking statements involve significant known and unknown risks and uncertainties. Many factors could cause our actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. Factors that may cause such differences include, but are not limited to, general economic and market conditions, investment performance, global and domestic financial markets, the competitive industry environment, legislative and regulatory changes, technological developments, catastrophic events and other business risks. The reader is cautioned against undue reliance on these forward-looking statements. Although the forward-looking statements contained in this MD&A are based upon what management currently believes to be reasonable assumptions, we cannot assure that actual results, performance or achievements will be consistent with such statements. The forward-looking statements are made as of the date of this MD&A and will only be updated or revised where required by applicable laws.

## NON-IFRS FINANCIAL MEASURES

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We measure our business using a number of key performance indicators that are not measurements in accordance with IFRS and should not be considered as an alternative to Net Income or any other measure of performance under IFRS. Non-IFRS financial measures do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. We believe that these key performance indicators are important for a more meaningful presentation of our results of operations.

### *Assets Under Management*

Any reference to Assets Under Management ("AUM") is only to our fee paying AUM, on which we charge Base Management Fees or receive Performance Fees and Performance Allocations (collectively "Performance Fees"). AUM is calculated by totaling all the fee paying assets we manage. Performance allocations are net profit or net loss allocated to the Company as a General Partner on the funds structured as limited partnerships in the U.S. and Cayman Islands. Our non-fee paying AUM are charged either no or nominal fees. This measure may not be comparable to similar measures presented by other issuers. AUM will change from period to period as clients deposit or withdraw monies, and as their portfolios increase or decrease with net investment performance. We monitor the level of our AUM as it drives our Base Management Fees.

### *Net Investment Performance*

Net investment performance is a key driver of AUM and is at the very core of what we do. Net investment performance is the return that we have achieved for our clients and is calculated as gross investment performance less all fees and expenses. The amount of Performance Fees and Base Management Fees we earn is related to both the level of our AUM and our net investment performance.

### *Net Additions or Net Withdrawals*

AUM fluctuates due to the combination of net investment performance and net additions or net withdrawals (gross additions net of gross withdrawals). The resulting AUM is the basis on which Base Management Fees are charged and to which Performance Fees may be applied.

### *EBITDA*

Earnings before interest, taxes, depreciation and amortization (“EBITDA”) is a common measure used in the financial industry by management, investors and investment analysts in understanding and comparing results of companies in the same industry by eliminating the impact of different financing methods, capital structures and income tax rates. Our method of calculating EBITDA may differ from the methods used by other issuers and, accordingly, our EBITDA may not be comparable to similarly-titled measures used by other issuers.

### *Base EBITDA*

Base EBITDA is EBITDA excluding Performance Fees and Performance Fee-related expenses, Founders- related obligations, stock options expense and amortization of restricted share unit (“RSU”) awards, less the dollar value of base bonus RSUs to be awarded in respect of the current period and special RSUs awarded in the period. Base EBITDA allows us to measure the earnings generated by the Company excluding any revenue or expenses related to Performance Fees, and any non-cash compensation expenses such as stock options. It also allows us to assess our ongoing business operations, with adjustments to reflect the full base business bonus expense in the period to which it relates, irrespective of the allocation of the bonus between cash and RSUs, as well as by removing expenses that are not related to our core investment management operations, such as expenses related to post-retirement obligations and provisions.

### *Adjusted EBITDA*

Adjusted EBITDA is Base EBITDA adjusted for Performance Fees, Performance Fee bonus and other expenses. The Performance Fee bonus includes the dollar value of RSUs to be awarded in respect of Performance Fees of the current period and excludes amortization of Performance Fee RSUs. Adjusted EBITDA allows us to measure earnings including Performance Fees net of Performance Fee bonuses. It allows us to do so on a basis which reflects the full Performance Fee bonus expense in the period to which it relates, irrespective of the allocation of the bonus between cash and RSUs.

### *Average AUM*

Average AUM for a period is the simple average of the ending AUM for each month in that period. Base Management Fees are driven by the level of AUM and the Base Management Fee Percentage. Therefore, Average AUM is a useful measure in understanding the amount of Base Management Fees earned during a period, and when comparing one period against another.

### *Base Management Fee Percentage*

Base Management Fee Percentage is calculated as the Base Management Fees for the period as a percentage of Average AUM for the period. Base Management Fees are driven by the level of AUM and the Base Management Fee Percentage. Therefore, Base Management Fee Percentage is a useful measure in understanding the amount of Base Management Fees earned during a period, and when comparing one period against another.

## OVERVIEW

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Gluskin Sheff + Associates Inc. is a wealth management firm whose primary business focus is managing assets on a discretionary basis for high net worth private clients. We also manage assets for a number of charitable foundations and institutions. We do not consider these different types of clients to be distinct reportable business segments for accounting purposes as we operate a single business with one fundamental philosophy.

Our revenues are derived mainly from Base Management Fees, calculated as a percentage of AUM, and Performance Fees. Performance Fees are comprised of performance fees and performance allocations. Performance fees are calculated annually as a percentage of the change in net asset values (net of Base Management Fees and other expenses) in each of our separately managed accounts and private pooled fund vehicles above pre-specified rates of return, or rates of return adjusted for any deficiencies carried forward, as applicable. Performance allocations are net profit or net loss allocated to the Company as a General Partner on the funds structured as limited partnerships in the U.S. and Cayman Islands. Our Performance Fees are calculated annually at June 30 and December 31, depending upon the performance year-end of our separately managed accounts and pooled fund vehicles. The Company may also earn Performance Fees upon the redemption of assets or the transfer of assets among portfolios. The Company may earn other income or incur losses from its cash balances and its investments, if any, which include any seeded portfolios, and from the economic research subscriptions.

AUM are impacted by net additions or net withdrawals of client capital, as well as by net investment performance. We seek to enhance our ability to attract and retain such assets by delivering solid investment returns together with a consistently high level of client service.

Gluskin Sheff's expenses include compensation (which contains a bonus component that may fluctuate significantly based upon the overall performance of the Company and the amount of Performance Fees earned), client wealth management, general and administrative and occupancy expenses, as well as the amortization of property and equipment and amortization of intangible assets.

## FINANCIAL HIGHLIGHTS

(\$ in thousands of Canadian dollars, except per share amounts or as noted)

	3 MONTHS ENDED DEC 31, 2018	3 MONTHS ENDED DEC 31, 2017	6 MONTHS ENDED DEC 31, 2018	6 MONTHS ENDED DEC 31, 2017
<b>ASSETS UNDER MANAGEMENT</b> (\$ in millions)				
<i>Assets Under Management – Beginning of period</i>	\$ 8,891	\$ 8,923	\$ 9,103	\$ 8,886
Net withdrawals	(108)	(166)	(355)	(196)
Net investment performance	(592)	221	(557)	288
<i>Assets Under Management – End of period</i>	\$ 8,191	\$ 8,978	\$ 8,191	\$ 8,978

INCOME STATEMENT INFORMATION	3 MONTHS ENDED DEC 31, 2018	3 MONTHS ENDED DEC 31, 2017	\$ CHANGE QTR-ON-QTR	6 MONTHS ENDED DEC 31, 2018	6 MONTHS ENDED DEC 31, 2017	\$ CHANGE YR-ON-YR
Revenue						
Base management fees	\$ 26,606	\$ 27,688	\$ (1,082)	\$ 54,731	\$ 54,359	\$ 372
Performance fees	264	28,404	(28,140)	852	29,666	(28,814)
Other income	763	636	127	1,397	1,278	119
Reimbursement from pooled funds	739	905	(166)	1,684	1,779	(95)
<b>Total Revenue</b>	<b>28,372</b>	<b>57,633</b>	<b>(29,261)</b>	<b>58,664</b>	<b>87,082</b>	<b>(28,418)</b>
<b>Total Expenses</b>	<b>17,935</b>	<b>31,610</b>	<b>(13,675)</b>	<b>37,400</b>	<b>52,001</b>	<b>(14,601)</b>
<b>Income before provision for income taxes</b>	<b>10,437</b>	<b>26,023</b>	<b>(15,586)</b>	<b>21,264</b>	<b>35,081</b>	<b>(13,817)</b>
Provision for income taxes	2,885	6,928	(4,043)	5,878	10,185	(4,307)
<b>Net income attributable to shareholders</b>	<b>\$ 7,552</b>	<b>\$ 19,095</b>	<b>\$ (11,543)</b>	<b>\$ 15,386</b>	<b>\$ 24,896</b>	<b>\$ (9,510)</b>
<b>Basic earnings per share</b>	<b>\$ 0.25</b>	<b>\$ 0.63</b>	<b>\$ (0.38)</b>	<b>\$ 0.51</b>	<b>\$ 0.82</b>	<b>\$ (0.31)</b>
<b>Diluted earnings per share</b>	<b>\$ 0.24</b>	<b>\$ 0.61</b>	<b>\$ (0.37)</b>	<b>\$ 0.49</b>	<b>\$ 0.80</b>	<b>\$ (0.31)</b>
<b>Base EBITDA</b>	<b>\$ 12,335</b>	<b>\$ 12,635</b>	<b>\$ (300)</b>	<b>\$ 25,826</b>	<b>\$ 24,700</b>	<b>\$ 1,126</b>
<b>Adjusted EBITDA</b>	<b>\$ 12,485</b>	<b>\$ 28,759</b>	<b>\$ (16,274)</b>	<b>\$ 26,309</b>	<b>\$ 41,286</b>	<b>\$ (14,977)</b>

For the three months ended December 31, 2018:

- Net income was \$7.6 million, and represented basic and diluted earnings per share of \$0.25 and \$0.24, respectively. Net income for the three months ended December 31, 2017, was \$19.1 million, and represented earnings per share, basic and diluted, of \$0.63 and \$0.61, respectively. Total revenues decreased \$29.3 million due primarily to a decrease in Performance Fees earned, partially offset by a decrease in total expenses before tax of \$13.7 million. Lower net income year-over-year decreased the provision for income taxes by \$4.0 million.
- AUM decreased to \$8.2 billion as at December 31, 2018, from \$8.9 billion as at September 30, 2018, due to negative net investment performance of \$592 million and net withdrawals of \$108 million. High net worth clients comprise 89% of AUM as at December 31, 2018, unchanged from September 30, 2018.
- Base Management Fees decreased to \$26.6 million this quarter versus \$27.7 million in the year ago quarter as the decrease in Average AUM for the quarter to \$8.4 billion from \$9.1 billion for the same quarter last year was partially offset by an increase in the average Base Management Fee Percentage to 1.24% from 1.20% for the same quarter last year.
- Performance Fees were \$0.3 million compared to \$28.4 million in the same quarter last year.
- Total expenses decreased \$13.7 million from the prior fiscal period. Compensation expense decreased \$10.6 million due primarily to a decrease in accrued bonuses of \$8.6 million due to lower Performance Fees earned, and lower RSU amortization. General and Administrative expenses decreased by \$2.9 million due primarily to the absence of a \$1.7 million adjustment to the Founders-related obligations to reflect the final arbitration settlement amount in the year ago

quarter, decreases in research and technology spending, lower recruitment expenses and lower directors deferred share unit expenses arising from the mark-to-market of the obligation. Amortization of acquired intangible assets decreased \$0.2 million due to lower derecognition of client relationship intangible assets.

- Base EBITDA was \$12.3 million, compared with \$12.6 million in the year ago quarter. The decrease was primarily due to lower Base revenues, partially offset by lower Base operating expenses.
- Adjusted EBITDA was \$12.5 million, compared with \$28.8 million in the year ago quarter, due to a decrease in net Performance Fees (Performance Fees, net of related bonus expense) of \$16.0 million and the \$0.3 million decrease in Base EBITDA.

For the six months ended December 31, 2018:

- Net income was \$15.4 million, and represented earnings per share, basic and diluted, of \$0.51 and \$0.49, respectively. Net income for the six months ended December 31, 2017, was \$24.9 million, and represented basic and diluted earnings per share of \$0.82 and \$0.80, respectively. Total revenues decreased \$28.4 million, due primarily to lower Performance Fees earned, partially offset by higher Base revenues and a decrease in total expenses before tax of \$14.6 million. Lower net income year-over-year decreased the provision for income taxes by \$4.3 million.
- AUM decreased by \$787 million to \$8.2 billion as at December 31, 2018, down 8.8% from December 31, 2017. The decrease in AUM is attributable to negative net investment performance of \$393 million and net withdrawals of \$394 million.
- Base Management Fees increased to \$54.7 million this period versus \$54.4 million in the year ago period as the decrease in Average AUM for the period to \$8.7 billion from \$9.0 billion for the same period last year was offset by an increase in average Base Management Fee Percentage to 1.24% versus 1.20% for the same period last year.
- Performance Fees were \$0.9 million, compared with \$29.7 million in the year ago period.
- Total expenses decreased \$14.6 million from the year-ago period. Compensation expense decreased by \$12.5 million due to a decrease in accrued bonuses of \$8.9 million due to lower Performance Fees earned, lower RSU amortization of \$2.7 million, and the absence of stock option expense of \$0.4 million recognized in the previous period, and lower retirement and severance costs of \$0.6 million, partially offset by an increase in other base compensation. General and Administrative expense decreased by \$2.3 million due primarily the absence of a \$1.7 million adjustment to the Founders-related obligations to reflect the final arbitration settlement amount in the previous period, lower recruitment costs and off-shore structure legal fees, lower directors' deferred share unit expenses arising from the mark-to-market of the obligation, and lower system licenses expenses, partially offset by higher implementation fees for infrastructure enhancements. Amortization of acquired intangible assets increased \$0.3 million due to higher levels of derecognition of client relationship intangible assets.
- Base EBITDA was \$25.8 million, compared with \$24.7 million in the year ago period, due primarily to an increase in Base Management Fees and other income, and lower operating expenses.
- Adjusted EBITDA decreased to \$26.3 million from \$41.3 million in the year ago period, due to a decrease in net Performance Fees (Performance Fees, net of related bonus expense) of \$16.1 million, partially offset by the increase in Base EBITDA of \$1.1 million.

## MARKET OUTLOOK AND BUSINESS ENVIRONMENT

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We believe heightened levels of volatility will persist in 2019. Market dislocations, like the one experienced last quarter, provide investors with opportunities for attractive returns looking forward. In our view, some of the most compelling opportunities, from a risk/reward perspective, exist in global credit markets. Investment grade spreads (the difference in yield between corporate bonds and government bonds) widened materially over the course of 2018. To capitalize on this opportunity, we have been buying high quality short-to-medium-term bonds that experienced significant spread widening.

From an equity perspective, last year's challenging environment has presented tremendous opportunities in select markets and sectors given that 55% of global equities declined more than 20%. For the year ahead, we are focused on high dividend value oriented businesses, as well as a select number of growth companies in which we have a high level of conviction. As we have seen so many times over our firm's history, times such as this can offer some of the best opportunities to deliver returns to clients and grow our assets under management.



## SUMMARY FINANCIAL INFORMATION<sup>1</sup>

(\$ in thousands of Canadian dollars, except per share amounts)

INTERIM CONDENSED CONSOLIDATED BALANCE SHEET INFORMATION	AS AT DEC 31, 2018	AS AT JUN 30, 2018	AS AT DEC 31, 2017	
<i>Total assets</i>	<b>\$ 115,345</b>	<b>\$ 139,058</b>	<b>\$ 160,621</b>	
INCOME STATEMENT INFORMATION	3 MONTHS ENDED DEC 31, 2018	3 MONTHS ENDED DEC 31, 2017	6 MONTHS ENDED DEC 31, 2018	6 MONTHS ENDED DEC 31, 2017
Revenue				
Base management fees	\$ 26,606	\$ 27,688	\$ 54,731	\$ 54,359
Performance fees	264	28,404	852	29,666
Other income	763	636	1,397	1,278
Reimbursement from pooled funds	739	905	1,684	1,779
	<b>28,372</b>	<b>57,633</b>	<b>58,664</b>	<b>87,082</b>
Expenses				
Operating expenses	(11,741)	(14,276)	(23,622)	(26,711)
Provision for cash bonus	(3,914)	(12,721)	(7,757)	(16,825)
Amortization of RSUs	(848)	(2,979)	(2,433)	(5,139)
Other amortization	(1,432)	(1,634)	(3,588)	(3,326)
	<b>(17,935)</b>	<b>(31,610)</b>	<b>(37,400)</b>	<b>(52,001)</b>
<b>Income before provision for income taxes</b>	<b>10,437</b>	<b>26,023</b>	<b>21,264</b>	<b>35,081</b>
Provision for income taxes	(2,885)	(6,928)	(5,878)	(10,185)
<b>Net income attributable to shareholders</b>	<b>7,552</b>	<b>19,095</b>	<b>15,386</b>	<b>24,896</b>
Other amortization	1,432	1,634	3,588	3,326
Provision for income taxes	2,885	6,928	5,878	10,185
<b>EBITDA</b>	<b>\$ 11,869</b>	<b>\$ 27,657</b>	<b>\$ 24,852</b>	<b>\$ 38,407</b>
<b>Basic earnings per share</b>	<b>\$ 0.25</b>	<b>\$ 0.63</b>	<b>\$ 0.51</b>	<b>\$ 0.82</b>
<b>Diluted earnings per share</b>	<b>\$ 0.24</b>	<b>\$ 0.61</b>	<b>\$ 0.49</b>	<b>\$ 0.80</b>
SELECTED ADJUSTED FINANCIAL INFORMATION				
<b>EBITDA</b>	<b>\$ 11,869</b>	<b>\$ 27,657</b>	<b>\$ 24,852</b>	<b>\$ 38,407</b>
Provision for cash bonus	3,914	12,721	7,757	16,825
Stock option expense	-	-	-	375
Founders-related obligations	39	1,696	78	1,732
<b>EBITDA before compensation adjustment</b>	<b>15,822</b>	<b>42,074</b>	<b>32,687</b>	<b>57,339</b>
Base cash bonus	(3,803)	(3,062)	(7,427)	(6,480)
Base RSU bonus	(268)	(952)	(865)	(1,632)
Amortization of RSUs	848	2,979	2,433	5,139
Special RSU award <sup>2</sup>	-	-	(150)	-
Performance fees	(264)	(28,404)	(852)	(29,666)
<b>Base EBITDA</b>	<b>12,335</b>	<b>12,635</b>	<b>25,826</b>	<b>24,700</b>
Performance fees	264	28,404	852	29,666
Performance fee cash bonus	(111)	(9,654)	(330)	(10,354)
Performance fee RSU bonus	(3)	(2,626)	(39)	(2,726)
<b>Adjusted EBITDA</b>	<b>\$ 12,485</b>	<b>\$ 28,759</b>	<b>\$ 26,309</b>	<b>\$ 41,286</b>

### Notes:

1. Certain of the comparative figures have been reclassified to conform with presentation adopted in the current period.
2. Represents special RSU awards granted in the period, net of the related bonus effect.

## RESULTS OF OPERATIONS

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### *Overall Performance*

For the three months ended December 31, 2018, the Company earned \$0.25 and \$0.24 per share, on a basic and diluted basis respectively, compared with \$0.63 and \$0.61 per share, on a basic and diluted basis, respectively, for the same period last year, as net income decreased to \$7.6 million from \$19.1 million. Total revenues decreased \$29.3 million due primarily to a decrease in Performance Fees earned, partially offset by a decrease in total expenses before tax of \$13.7 million. Lower net income year-over-year decreased the provision for income taxes by \$4.0 million.

Base EBITDA was \$12.3 million for the three months ended December 31, 2018, compared with \$12.6 million in the year ago quarter. The decrease was primarily due to lower Base revenues, partially offset by lower Base operating expenses. Base EBITDA in the year ago quarter includes a reclassification of \$0.8 million of Base EBITDA compensation expense to Adjusted EBITDA compensation expense.

Adjusted EBITDA for the three months ended December 31, 2018, decreased by \$16.3 million to \$12.5 million from \$28.8 million for the same period last year, due to the \$0.3 million decrease in Base EBITDA, and a decrease in net Performance Fees (Performance Fees, net of related bonus expense) of \$16.0 million.

For the six months ended December 31, 2018, the Company earned \$0.51 and \$0.49 per share, on a basic and diluted basis, respectively, compared with \$0.82 and \$0.80 per share, on a basic and diluted basis, respectively, for the same period last year as net income decreased to \$15.4 million from \$24.9 million. The decrease in net income was due to a decrease in total revenues of \$28.4 million, as lower Performance Fees were earned, partially offset by higher Base revenues and a decrease in total expenses before tax of \$14.6 million. Lower net income year-over-year decreased the provision for income taxes by \$4.3 million.

Base EBITDA was \$25.8 million for the six months ended December 31, 2018, compared with \$24.7 million in the year ago period due primarily to an increase in Base Management Fees and other income, and lower operating expenses. Base EBITDA in the year ago period includes a reclassification of \$1.1 million of Base EBITDA compensation expense to Adjusted EBITDA compensation expense.

Adjusted EBITDA for the six months ended December 31, 2018, decreased by \$15.0 million to \$26.3 million versus \$41.3 million for the same period last year, due to a decrease in net Performance Fees (Performance Fees, net of related bonus expense) of \$16.1 million, partially offset by the \$1.1 million increase in Base EBITDA.

### *Revenue*

Total revenue for the three months ended December 31, 2018, was \$28.4 million versus \$57.6 million in the year ago quarter. For the six months ended December 31, 2018, total revenue was \$58.7 million compared to \$87.1 million in the year ago period.

Base Management Fees for the three months ended December 31, 2018, decreased year-over-year by \$1.1 million to \$26.6 million from \$27.7 million due to a decrease in Average AUM of \$0.7 billion to \$8.4 billion, partially offset by an increase in the average Base Management Fee Percentage to 1.24% from 1.20%. Base Management Fees for the six months ended December 31, 2018, increased year-over-year by \$0.3 million to \$54.7 million from \$54.4 million as a decrease in Average AUM of \$0.3 billion to \$8.7 billion was offset by an increase in the average Base Management Fee Percentage to 1.24% from 1.20%.

Performance Fees for the three months ended December 31, 2018, were \$0.3 million versus \$28.4 million in the year ago quarter. Performance Fees for the six months ended December 31, 2018, decreased to \$0.9 million from \$29.7 million in the year ago period.

Other income for the three months ended December 31, 2018, was \$0.8 million versus \$0.6 million in the year ago quarter. For the six months ended December 31, 2018, other income was \$1.4 million versus \$1.3 million in the year ago period. The increase in other income for the three and six months ended December 31, 2018, was due primarily to an increase in revenues from Gluskin Sheff Economic Research subscriptions and higher investment income.

Reimbursement from pooled funds for the three months ended December 31, 2018, was \$0.7 million versus \$0.9 million in the year ago quarter. For the six months ended December 31, 2018, reimbursement from pooled funds was \$1.7 million, compared with \$1.8 million in the year ago period.

### *Expenses*

Total expenses for the three months ended December 31, 2018, decreased year-over-year by \$13.7 million to \$17.9 million from \$31.6 million. Total expenses for the six months ended December 31, 2018, decreased by \$14.6 million to \$37.4 million from \$52.0 million in the prior year period.

Compensation expense for the three months ended September 30, 2018, decreased year-over-year by \$10.6 million to \$10.2 million from \$20.8 million primarily due to lower accrued bonuses of \$8.6 million due to lower performance fee related bonuses as lower Performance Fees were earned and lower RSU amortization of \$2.1 million. Compensation expense for the six months ended December 31, 2018, decreased \$12.5 million to \$21.2 million from \$33.7 million in the year ago period primarily due to lower: accrued bonuses of \$8.9 million due to lower performance related bonuses, retirement and severances of \$0.6 million, RSU amortization of \$2.7 million, and the absence of \$0.4 million in stock option expense.

A portion of bonuses is paid in the form of RSUs and a portion is paid in cash. The bonus expense reflects the cash component of the current period's bonus and the amortization of RSUs granted in respect of bonus awards from the current and prior years. Bonus RSUs are amortized over approximately four years using a graded vesting methodology, commencing in the year in respect of which the RSUs are granted.

The ratio of the bonuses paid in RSUs versus cash is dependent on the amount of the bonus awarded to each employee, and increases with the size of the award. The total annual bonus amounts are not known until the end of the fiscal year, therefore, the calculation of bonus expensed in each interim quarter of the Company's fiscal year requires an estimate of the percentage that will be paid in cash versus RSUs. The average cash percentage used in calculating the six month bonus was 90% (December 31, 2017 – 80%).

Client wealth management expenses for the three months ended December 31, 2018, decreased \$0.1 million year-over-year to \$1.0 million from \$1.1 million. Donations were down slightly year-over-year due to timing of donations. For the six months ended December 31, 2018, client wealth management expenses remained unchanged at \$1.7 million year-over-year, with lower donations expense of \$0.2 million offset by increases in media and marketing expenses.

General and administrative expenses for the three months ended December 31, 2018, decreased year-over-year by \$2.9 million to \$4.3 million from \$7.2 million due primarily to the absence of a \$1.7 million adjustment to the Founders-related obligations to reflect the final arbitration settlement amount in the year ago quarter, decreases in research and technology spending, lower recruitment expenses and lower directors' deferred share unit expenses arising from the mark-to-market of the obligation. For the six months ended December 31, 2018, general and administrative expenses decreased year-over-year by \$2.3 million to \$9.1 million from \$11.4 million due primarily the absence of a \$1.7 million adjustment to the Founders-related obligations to reflect the final arbitration settlement amount in the previous period, lower recruitment costs and off-shore structure legal fees, lower directors deferred share unit expenses arising from the mark-to-market of the obligation, and lower system licenses expenses, partially offset by higher implementation fees for infrastructure enhancements.

Occupancy costs for the three and six months ended December 31, 2018, remained unchanged year-over-year at \$0.9 million and \$1.8 million, respectively.

Year-over-year, amortization of property and equipment for the three and six months ended December 31, 2018, remained flat at \$0.4 million and \$0.7 million, respectively.

Amortization of intangible assets for the three months ended December 31, 2018, decreased to \$1.1 million from \$1.3 million year-over-year due primarily to lower derecognition of client relationship intangible assets. For the six months ended December 31, 2018, amortization of intangible assets increased year-over-year to \$2.9 million from \$2.6 million due to higher derecognition of client relationship intangible assets during the period.

### *Tax Rates*

The Company's effective tax rate for the three months ended December 31, 2018, increased to 27.6% from 26.6% in the same period last year due to higher dividends received by the Company on the treasury stock held by the RSU Trusts, which are taxable but not reflected in income for accounting purposes, and due to the absence of non-taxable partial recoveries in the same period last year for a charge recognized in fiscal 2016 relating to a change in tax treatment of certain transactions related to two pooled funds.

### *Accounts Receivable*

The Company's accounts receivable at December 31, 2018, and June 30, 2018, consisted primarily of amounts attributable to Base Management Fees and Performance Fees.

### *Dividends*

On September 20, 2018, the Company declared a regular dividend of \$0.25 per equity share relating to the quarter ended June 30, 2018. This dividend was paid on October 12, 2018, to shareholders of record at the close of business on October 2, 2018.

On November 14, 2018, the Company declared a regular dividend of \$0.25 per equity share relating to the quarter ended September 30, 2018. This dividend was paid on December 5, 2018, to shareholders of record at the close of business on November 26, 2018.

On February 6, 2019, the Company declared a regular dividend of \$0.25 per equity share relating to the quarter ended December 31, 2018. This dividend will be paid on February 28, 2019, to shareholders of record at the close of business on February 15, 2019.

Since going public in May 2006, the total regular quarterly and special dividends are as follows:

	REGULAR QUARTERLY DIVIDENDS	SPECIAL DIVIDENDS	TOTAL
Paid – since inception to December 31, 2018	\$ 8.64	\$ 9.57	\$ 18.21
Declared – in the third quarter of fiscal 2019, payable February 28, 2019	0.25	-	0.25
<b>TOTAL PER EQUITY SHARE</b>	<b>\$ 8.89</b>	<b>\$ 9.57</b>	<b>\$ 18.46</b>

## SUMMARY OF QUARTERLY RESULTS

The following quarterly financial information was taken from the Company's unaudited quarterly reports to shareholders. This information is consistent with the audited annual consolidated financial statements of the Company.

### SUMMARY FINANCIAL INFORMATION FOR THE LAST EIGHT QUARTERS

(\$ in thousands of Canadian dollars, except per share amounts and Assets Under Management)

	AS AT MAR 31, 2017	AS AT JUN 30, 2017	AS AT SEP 30, 2017	AS AT DEC 31, 2017	AS AT MAR 31, 2018	AS AT JUN 30, 2018	AS AT SEP 30, 2018	AS AT DEC 31, 2018
<b>Assets Under Management</b> (\$ in millions)	<b>\$ 8,873</b>	<b>\$ 8,886</b>	<b>\$ 8,923</b>	<b>\$ 8,978</b>	<b>\$ 8,949</b>	<b>\$ 9,103</b>	<b>\$ 8,891</b>	<b>\$ 8,191</b>
	3 MONTHS ENDED MAR 31, 2017	3 MONTHS ENDED JUN 30, 2017	3 MONTHS ENDED SEP 30, 2017	3 MONTHS ENDED DEC 31, 2017	3 MONTHS ENDED MAR 31, 2018	3 MONTHS ENDED JUN 30, 2018	3 MONTHS ENDED SEP 30, 2018	3 MONTHS ENDED DEC 31, 2018
<b>INCOME STATEMENT INFORMATION</b>								
Revenue								
Base management fees	\$ 26,141	\$ 27,058	\$ 26,671	\$ 27,688	\$ 27,382	\$ 27,855	\$ 28,125	\$ 26,606
Performance fees	547	3,922	1,262	28,404	580	1,332	588	264
Other income	606	590	642	636	725	723	634	763
Reimbursement from pooled funds	863	881	874	905	903	915	945	739
	<b>\$ 28,157</b>	<b>\$ 32,451</b>	<b>\$ 29,449</b>	<b>\$ 57,633</b>	<b>\$ 29,590</b>	<b>\$ 30,825</b>	<b>\$ 30,292</b>	<b>\$ 28,372</b>
Net income	6,001	5,807	5,801	19,095	6,903	5,859	7,834	7,552
Base EBITDA	10,779	9,402	12,065 <sup>1</sup>	12,635 <sup>1</sup>	11,320 <sup>1</sup>	11,352 <sup>1</sup>	13,491	12,335
Adjusted EBITDA	11,105	11,747	12,527	28,758	11,661	11,119	13,824	12,485
Basic earnings per share	\$ 0.20	\$ 0.19	\$ 0.19	\$ 0.63	\$ 0.23	\$ 0.19	\$ 0.26	\$ 0.25
Diluted earnings per share	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.61	\$ 0.22	\$ 0.19	\$ 0.25	\$ 0.24

Performance Fees contribute significantly to the variability of income quarter-over-quarter since, from a timing perspective, they are recognized primarily in December (for certain pooled fund vehicles) and June (for other pooled fund vehicles and segregated accounts) and because the level of Performance Fees is dependent on the investment performance of the underlying portfolios.

#### Note:

1. Certain of the comparative figures have been reclassified to conform with presentation adopted in the current period.

## SUMMARY OF PORTFOLIO AUM AND PERFORMANCE

For the period ended December 31, 2018  
(\$ in millions of Canadian dollars)

### Annualized Net Rates of Return<sup>1</sup>

INVESTMENT STRATEGIES	INCEPTION DATE	AUM \$	1 YEAR %	3 YEAR %	5 YEAR %	10 YEAR %	SINCE INCEPTION <sup>11</sup> %
<b>Equity<sup>2</sup></b>							
Premium Income <sup>4</sup>	JUL 2001	1,253	-10.1	3.5	2.7	8.1	10.6
Canadian Equity <sup>4</sup>	JAN 1991	29	-9.6	6.8	4.7	8.4	10.6
North American All Cap <sup>5</sup>	JUL 1997	101	-10.7	6.4	4.4	4.9	8.0
U.S. Equity Fund <sup>9</sup>	AUG 2011	956	-0.4	5.5	9.7	–	14.3
U.S. Equity Fund II <sup>9,10</sup>	FEB 1986	36	2.9	4.0	9.1	9.7	9.7
Resource Fund	AUG 2009	59	-24.3	0.2	-3.8	–	1.3
International <sup>3,6</sup>	AUG 2008	671	-9.7	0.0	3.8	5.8	4.6
		<b>3,105</b>					
<b>Equity Alternative</b>							
Enhanced Preferred Share Fund	JAN 2016	104	-5.5	–	–	–	2.6
Global Special Situations Fund	APR 2017	530	-7.5	–	–	–	-0.7
		<b>634</b>					
<b>Fixed Income &amp; Credit Alternative</b>							
Tactical Fixed Income II <sup>7</sup>	JUN 2013	1,805	-0.7	3.4	2.8	–	3.1
Blair Franklin Global Credit Fund	MAR 2004	1,379	-1.2	3.9	4.5	9.6	10.8 <sup>8</sup>
Enhanced Yield <sup>3,6</sup>	FEB 2009	215	0.1	4.3	2.6	–	4.7
Credit Arbitrage <sup>6</sup>	JAN 2009	96	-1.1	2.6	2.2	4.9	4.9
Enhanced Bond <sup>6</sup>	DEC 2008	431	0.6	2.4	2.5	4.6	4.6
		<b>3,926</b>					
<b>Segregated Institutional &amp; Special Mandates<sup>11</sup></b>		<b>526</b>					
<b>Assets Under Management</b>		<b>8,191</b>					

### Notes:

- Past performance is not necessarily indicative of future returns. Performance is presented net of fees and expenses and assumes reinvestment of all dividends and income.
- Where, for a particular portfolio model, we manage both a pooled fund and segregated accounts, we have measured the performance of whichever has been in operation the longest to represent the overall performance of the portfolio model. AUM reflects all Assets Under Management, both in pooled fund vehicles and segregated accounts.
- The performance presented includes the historical returns of the incubated versions of each respective portfolio, prior to it being offered to Gluskin Sheff clients.
- The returns presented for this strategy represent the returns of a composite of segregated portfolios. The returns of the associated fund are not included in the composite returns.
- Effective October 1, 2018, the GS+A Canadian Equity Trust was renamed GS+A North American All Cap Trust. As of October 1, 2018, the GS+A North American All Cap Trust's mandate moved to Canadian and U.S. securities and the since inception return since that time is -14.35%.
- The returns presented are those of the GS+A fund, Series A.
- The returns presented are those of the GS+A Tactical Fixed Income Fund II, Series A.
- The since inception annualized returns are for the Blair Franklin Global Credit Fund's inception date of March 1, 2004. As of March 1, 2006, the Blair Franklin Global Credit Fund's focus moved to fixed income and the since inception return since that time is 11.5%.
- Effective July 1, 2015, the GS+A U.S. Premium Income Fund was renamed GS+A U.S. Equity Fund and the GS+A U.S. Equity Fund was renamed GS+A U.S. Equity Fund II. Certain changes were made to harmonize the investment strategies and objectives of these funds.
- Up to January 1, 2015, the returns presented are those of the composite of segregated portfolios following the U.S. Equity strategy. On January 1, 2015, the segregated accounts moved to the U.S. Premium Income strategy. On July 1, 2015, the strategy of GS+A U.S. Equity II was harmonized with that of GS+A U.S. Equity Fund, with no hedging of foreign currency. The return of the fund since July 1, 2015, is 5.39% (annualized).
- Includes Institutional Canadian Equity models (\$17 million) and institutional mandates managed primarily in accordance with our Premium Income portfolio model (\$243 million), our Growth portfolio model (\$4 million), our Credit Arbitrage portfolio model (\$69 million), our Short-Term Bond model (\$68 million) and private client mandates managed primarily in accordance with a combination of our Canadian Equity and Premium Income portfolio models (\$4 million), and other special mandates (\$121 million). All numbers are approximate.

## CONTROLS AND PROCEDURES

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### *Disclosure Controls and Procedures*

Disclosure controls and procedures (“DC&P”) are designed to provide reasonable assurance that all information required to be disclosed by the Company is recorded, processed, summarized and reported within required time periods and that all relevant information is gathered and reported to senior management, including the Chief Executive Officer and the Chief Financial Officer, on a timely basis so that appropriate decisions can be made regarding public disclosure.

Management of the Company has ensured that internal controls over DC&P have been designed to provide reasonable assurance that material information relating to the Company is made known to the Chief Executive Officer and the Chief Financial Officer by others, and information required to be disclosed by the Company in its interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

### *Internal Control over Financial Reporting*

Management of the Company has ensured that internal controls over financial reporting (“ICFR”) have been designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. There have been no changes in ICFR in the most recent quarter that have materially affected, or are reasonably likely to materially affect, internal control over financial reporting.

## SIGNIFICANT ACCOUNTING ESTIMATES

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A summary of significant accounting policies underlying the financial statements is presented in note 1 of the Company’s audited annual consolidated financial statements for the year ended June 30, 2018. Accounting policies are an integral part of our financial statements, which are prepared in accordance with IFRS. Understanding these policies is a key factor in understanding our reported results of operations and financial position. Certain critical accounting policies require us to make estimates and assumptions that affect the amount of assets, liabilities, revenues and expenses reported in the financial statements. Due to their nature, estimates involve judgments based on available information. Therefore, actual results or amounts could differ from estimates and the difference could have a material impact on the financial statements. Management has made the following critical accounting assumption and estimates:

### *Bonus Expense*

A portion of the bonus pool is paid in the form of RSUs and a portion is paid in cash. The ratio of bonuses to be paid in RSUs versus cash is dependent on the amount of the bonus awarded to each employee and increases with the size of the award. The total annual bonus amounts are not known until the end of the fiscal year, therefore, the calculation of bonus expense in each interim quarter of the Company’s fiscal year requires an estimate of the percentage that will be paid in cash versus RSUs. At the end of the fiscal year, the cash bonus expense is adjusted to reflect the actual ratio of bonuses to be paid in cash versus RSUs. RSUs granted in relation to bonus awards for a specified year are granted early in the fiscal year following the year to which the bonus relates. The cost of the RSUs are reflected in salaries and benefits using a graded vesting methodology over approximately four years, commencing at the beginning of the fiscal year to which the award relates.

### *Deferred Income Tax Assets and Liabilities*

Deferred income tax assets are recognized for unused tax losses to the extent that it is probable that taxable income will be available against which the losses can be utilized. In addition, deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

Significant management judgment is required to determine the amount of deferred income tax assets that can be recognized, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

A deferred income tax liability has been recorded in respect of intangible assets acquired as a result of the acquisition of Blair Franklin.

### *Goodwill Impairment Test*

The determination of cash generating units (CGU) for goodwill impairment purposes requires judgment. As described in Note 4 of the Company's June 30, 2018 audited annual consolidated financial statements, the Company has identified CGUs as individual client accounts, which were grouped together for goodwill impairment assessment and testing purposes.

## **MANAGING RISKS**

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Gluskin Sheff is exposed to a number of risks that are inherent in the investment management industry.

The following risks are noted, and they are described in greater detail in the Company's Annual Information Form.

Risk factors related to the Company:

- Changes in the securities markets
- Poor investment performance
- Loss of key employees
- Changes in the investment management industry
- Competitive pressures
- Failure to manage risks in our portfolio models
- Rapid changes in our AUM
- Litigation risks
- Employee errors or misconduct
- Failure to implement effective information security policies, procedures and capabilities
- Failure to implement effective and efficient technologies
- Failure to implement effective and efficient cyber security policies and training
- Failure to develop effective business resiliency plans and information technology recovery plans
- Failure to comply with government regulations
- Failure to maintain adequate insurance coverage on favourable economic terms

The foregoing risk factors are mitigated to the extent possible and practical from a cost and perceived benefit perspective by senior management's direct involvement in the day-to-day operation of the business. Members of senior management meet regularly to address business issues, consider new risks to the business and chart the direction of the Company in terms of new product development, marketing initiatives and strategic direction. Management has regular access to information deemed critical to the ongoing monitoring of the Company's performance and key business metrics in order to consider a change in operational plans or strategic direction as considered appropriate in the circumstances.

The Company also maintains an appropriate system of internal controls and procedures to safeguard assets, control expenses and ensure that financial reporting is accurate and reliable.

The Company believes confidentiality is essential to the success of the business and strives to consistently maintain the highest standards of trust, integrity and professionalism. Account information is kept under strict control in compliance with all applicable laws, and physical, procedural and electronic safeguards are maintained in order to protect this information from access by unauthorized parties.

Due to the Company's reliance on information technology systems for storing, processing and maintaining client and company data and managing client assets, the Company pays particular attention to cyber security risks. The wealth management industry has also put a focus on cyber risks, including the risk of loss or exposure of client information, fraudulent transactions, hacking or phishing attempts, or attacks that would reduce the Company's ability to continue managing client assets in a timely manner. Cyber breaches could result in reputational harm, trading losses, lost revenues or losses due to unauthorized transactions, among others. The Company's Risk Management Committee, overseen by the Audit and Risk Committee, oversees cyber risks. Cyber security policies and training are in place for all staff. In addition, the Company has an incident response plan in place to respond to a breach, general liability and fraud insurance coverage to cover financial losses due to fraudulent transactions, and cyber insurance to cover data breach-related costs.

The Company's investment performance is monitored on an ongoing basis, including a review of trends and activity in the capital markets. The Company has a disciplined investment approach, which is the foundation of its investment philosophy and methodology for investing in capital markets.

Finally, the Company maintains appropriate insurance coverage for general business liability risks. Insurance coverage is reviewed at least annually, or whenever there is a significant change in the Company's operations or risk profile.



## CORPORATE GOVERNANCE

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The objective of good corporate governance is to enhance value for all stakeholders over the long term by aligning the interests of our Company with the interests of our stakeholders.

The Board of Directors (the “Board”) and the Company’s management have designed our corporate governance policies and practices to ensure that we are focused on our responsibilities to our stakeholders and on creating long-term shareholder value. Our practices and policies comply with regulations and guidelines established by Canadian securities regulators. We continuously monitor all proposed new rules and modify our policies and practices to meet any additional requirements. The Company has adopted the following significant governance practices:

- As at December 31, 2018, the Board consisted of seven directors, six of whom were independent. The independent directors are not employees of the Company or parties to material contracts with the Company and are only entitled to directors’ fees. The Company believes that the size and composition of the Board are well suited to the circumstances of the Company.
- Nancy H.O. Lockhart serves as the Chair of the Board.
- The independent directors meet without management present at the end of each regularly scheduled board meeting. All Board members can and do interact with management on a regular basis.
- There is a minimum share ownership requirement for all non-employee directors. Each of these directors is required to accumulate shareholdings representing two times their annual director retainer, measured at cost, by the third anniversary of becoming a director. They may elect to receive up to a maximum of 100% (subject to a minimum of 50%) of their fees in the form of DSUs in lieu of a cash payment.
- The memberships of the Audit and Risk Committee and the Compensation, Nominating and Governance Committee, sub-committees reporting to the Board, are exclusively composed of independent directors.
- The Audit and Risk Committee is chaired by V. Ann Davis, FCPA, FCA, who has extensive financial experience, as do the other Audit and Risk Committee members. This Committee assists the Board of Directors in fulfilling its oversight responsibilities for the financial reporting process, the system of internal controls over financial reporting, and risk management.
- The Compensation, Nominating and Governance Committee is chaired by Paul M. Beeston, CM. This Committee is responsible for administering the Company’s compensation policy, for evaluating and nominating qualified Company directors and for developing the Company’s approach to corporate governance issues.

## RELATED PARTY TRANSACTIONS

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There were no changes to the nature and extent of related party transactions entered into by the Company in the three months ended December 31, 2018. For further information, refer to note 6 of the Company’s December 31, 2018, unaudited interim condensed consolidated financial statements.

## SHARE CAPITAL

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The Company has a Normal Course Issuer Bid (NCIB) in place where up to 2,782,596 of the Company’s Common Shares, or 10% of the Company’s public float as of January 31, 2018, could be repurchased over the twelve month period beginning February 16, 2018 and ending February 15, 2019. During the three months ended December 31, 2018, the Company repurchased and cancelled 9,200 Common Shares, with an average weighted-volume price of \$10.75 per Common Share, under this NCIB (December 31, 2017 – no repurchases under previous NCIBs).

In February 2019, the Company received approval from the TSX to renew its NCIB. Under the renewed NCIB, up to 2,784,318 of the Company’s Common Shares, or 10% of the Company’s public float as of January 31, 2019, could be repurchased over the twelve month period beginning February 19, 2019 and ending February 18, 2020. The number of Common Shares that could be repurchased pursuant to the NCIB was subject to a daily maximum of 48,853 Common Shares, subject to the Company’s ability to make purchases in accordance with the “block purchase exemption” of the TSX rules. Purchases are made at market prices through the facilities of the TSX. Common Shares purchased by the Company were cancelled.

During the three months ended December 31, 2018, no stock options were exercised.

The number of issued and outstanding shares includes Common Shares acquired in the open market by various trusts established by the Company for the benefit of the RSU plan participants, which are described in note 10 to the unaudited interim condensed consolidated financial statements for the three months ended December 31, 2018. The number of outstanding stock options as at December 31, 2018, was 250,000, of which 149,999 were exercisable.

## **OTHER INFORMATION**

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Additional information relating to Gluskin Sheff + Associates Inc. is also available on SEDAR at [www.sedar.com](http://www.sedar.com).

## INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(\$ in thousands of Canadian dollars)

	AS AT DEC 31, 2018	AS AT JUN 30, 2018
<b>ASSETS</b>		
<b>Current assets</b>		
Cash	\$ 4,285	\$ 5,432
Short-term investments (note 4)	21,537	35,883
Accounts receivable (note 6)	7,971	13,566
Income taxes receivable (note 12)	1,671	–
Prepaid expenses and other assets	1,760	1,966
	<u>37,224</u>	<u>56,847</u>
<b>Non-current assets</b>		
Restricted cash (note 4, 7 and 10)	3,717	3,592
Prepaid equity forwards (note 4 and 10)	3,108	3,119
Property and equipment	15,159	15,250
Intangible assets (note 2)	16,904	19,767
Goodwill (note 3)	39,188	39,188
Deferred income taxes, net (note 12)	45	1,295
	<u>78,121</u>	<u>82,211</u>
<b>Total assets</b>	<u><u>\$ 115,345</u></u>	<u><u>\$ 139,058</u></u>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities (note 5, 6 and 10)	\$ 6,392	\$ 7,566
Post-retirement obligations (note 7)	500	500
Accrued bonuses (note 13)	7,861	24,695
Income taxes payable (note 12)	–	906
	<u>14,753</u>	<u>33,667</u>
<b>Non-current liabilities</b>		
Long-term liabilities (note 10)	3,010	3,868
Accrued bonuses (note 13)	–	1,111
Post-retirement obligations (note 7)	4,173	4,345
	<u>7,183</u>	<u>9,324</u>
	<u><u>\$ 21,936</u></u>	<u><u>\$ 42,991</u></u>
<b>SHAREHOLDERS' EQUITY</b>		
Share capital (note 8)	\$ 66,336	\$ 66,356
Treasury stock (note 9)	(14,114)	(18,537)
Contributed surplus	21,746	28,513
Retained earnings	22,954	23,248
Accumulated other comprehensive loss	(3,513)	(3,513)
	<u>93,409</u>	<u>96,067</u>
<b>Total liabilities and shareholders' equity</b>	<u><u>\$ 115,345</u></u>	<u><u>\$ 139,058</u></u>

The accompanying notes are an integral part of these financial statements.

**INTERIM CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME  
(UNAUDITED)**

*(\$ in thousands of Canadian dollars, except per share amounts)*

	3 MONTHS ENDED DEC 31, 2018	3 MONTHS ENDED DEC 31, 2017	6 MONTHS ENDED DEC 31, 2018	6 MONTHS ENDED DEC 31, 2017
<b>REVENUE</b>				
Base management fees (note 6)	\$ 26,606	\$ 27,688	\$ 54,731	\$ 54,359
Performance fees (note 6)	264	28,404	852	29,666
Other income (note 5)	763	636	1,397	1,278
Reimbursements from pooled funds (note 6)	739	905	1,684	1,779
	<b>28,372</b>	<b>57,633</b>	<b>58,664</b>	<b>87,082</b>
<b>EXPENSES</b>				
Compensation (note 7, 10 and 13)	10,248	20,770	21,238	33,732
Client wealth management (note 14)	1,002	1,095	1,660	1,749
General and administrative (note 6, 10 and 15)	4,330	7,177	9,091	11,370
Occupancy (note 16)	923	934	1,823	1,824
Amortization of property and equipment	371	363	725	726
Amortization and derecognition of intangible assets (note 2)	1,061	1,271	2,863	2,600
	<b>17,935</b>	<b>31,610</b>	<b>37,400</b>	<b>52,001</b>
<b>Income before provision for income taxes</b>	<b>\$ 10,437</b>	<b>\$ 26,023</b>	<b>\$ 21,264</b>	<b>\$ 35,081</b>
<b>Provision for income taxes (note 12)</b>				
Current income taxes	3,307	5,328	4,948	5,488
Deferred income taxes	(422)	1,600	930	4,697
	<b>2,885</b>	<b>6,928</b>	<b>5,878</b>	<b>10,185</b>
<b>Net income attributable to shareholders</b>	<b>\$ 7,552</b>	<b>\$ 19,095</b>	<b>\$ 15,386</b>	<b>\$ 24,896</b>
<b>Net income attributable to shareholders per Common Share:</b>				
Basic earnings per share (note 11)	\$ 0.25	\$ 0.63	\$ 0.51	\$ 0.82
Diluted earnings per share (note 11)	\$ 0.24	\$ 0.61	\$ 0.49	\$ 0.80

The accompanying notes are an integral part of these financial statements.

## INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (UNAUDITED)

(\$ in thousands of Canadian dollars)

3 MONTHS ENDED DEC 31, 2018

	SHARE CAPITAL	TREASURY STOCK	CONTRIBUTED SURPLUS	RETAINED EARNINGS	ACCUMULATED OTHER COMPREHENSIVE LOSS	TOTAL EQUITY
<b>Beginning of period</b>	<b>\$ 66,356</b>	<b>\$ (13,006)</b>	<b>\$ 19,985</b>	<b>\$ 23,250</b>	<b>\$ (3,513)</b>	<b>\$ 93,072</b>
Net income attributable to shareholders	-	-	-	7,552	-	7,552
Amortization of restricted share units (note 10)	-	-	1,024	-	-	1,024
Forfeiture of restricted share units (note 10)	-	-	(176)	-	-	(176)
Purchase of treasury stock (note 9 and 10)	-	(1,108)	-	-	-	(1,108)
Repurchase of Common Shares (note 8)	(20)	-	-	(79)	-	(99)
Deferred income tax for dividends-in-kind (note 12)	-	-	734	-	-	734
Special dividend (note 17)	-	-	(18)	-	-	(18)
Quarterly dividend (note 17)	-	-	197	(7,769)	-	(7,572)
<b>End of period</b>	<b>\$ 66,336</b>	<b>\$ (14,114)</b>	<b>\$ 21,746</b>	<b>\$ 22,954</b>	<b>\$ (3,513)</b>	<b>\$ 93,409</b>

3 MONTHS ENDED DEC 31, 2017

	SHARE CAPITAL	TREASURY STOCK	CONTRIBUTED SURPLUS	RETAINED EARNINGS	ACCUMULATED OTHER COMPREHENSIVE LOSS	TOTAL EQUITY
<b>Beginning of period</b>	<b>\$ 66,356</b>	<b>\$ (14,939)</b>	<b>\$ 20,969</b>	<b>\$ 33,589</b>	<b>\$ (3,546)</b>	<b>\$ 102,429</b>
Net income attributable to shareholders	-	-	-	19,095	-	19,095
Amortization of restricted share units (note 10)	-	-	3,070	-	-	3,070
Forfeiture of restricted share units (note 10)	-	-	(92)	-	-	(92)
Purchase of treasury stock (note 9 and 10)	-	(2,156)	-	-	-	(2,156)
Deferred income tax for dividends-in-kind (note 12)	-	-	645	-	-	645
Quarterly dividend (note 17)	-	-	228	(7,821)	-	(7,593)
<b>End of period</b>	<b>\$ 66,356</b>	<b>\$ (17,095)</b>	<b>\$ 24,820</b>	<b>\$ 44,863</b>	<b>\$ (3,546)</b>	<b>\$ 115,398</b>

The accompanying notes are an integral part of these financial statements.

## INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (UNAUDITED)

(\$ in thousands of Canadian dollars)

	6 MONTHS ENDED DEC 31, 2018					
	SHARE CAPITAL	TREASURY STOCK	CONTRIBUTED SURPLUS	RETAINED EARNINGS	ACCUMULATED OTHER COMPREHENSIVE LOSS	TOTAL EQUITY
<b>Beginning of period</b>	<b>\$ 66,356</b>	<b>\$ (18,537)</b>	<b>\$ 28,513</b>	<b>\$ 23,248</b>	<b>\$ (3,513)</b>	<b>\$ 96,067</b>
Net income attributable to shareholders	-	-	-	15,386	-	15,386
Amortization of restricted share units (note 10)	-	-	2,609	-	-	2,609
Forfeiture of restricted share units (note 10)	-	-	(176)	-	-	(176)
Purchase of treasury stock (note 9 and 10)	-	(5,475)	-	-	-	(5,475)
Repurchase of Common Shares (note 8)	(20)	-	-	(79)	-	(99)
Vesting of restricted share units (note 9 and 10)	-	9,898	(9,898)	-	-	-
Deferred income tax for dividends-in-kind (note 12)	-	-	302	-	-	302
Special dividend (note 17)	-	-	(18)	-	-	(18)
Quarterly dividend (note 17)	-	-	414	(15,601)	-	(15,187)
<b>End of period</b>	<b>\$ 66,336</b>	<b>\$ (14,114)</b>	<b>\$ 21,746</b>	<b>\$ 22,954</b>	<b>\$ (3,513)</b>	<b>\$ 93,409</b>

	6 MONTHS ENDED DEC 31, 2017					
	SHARE CAPITAL	TREASURY STOCK	CONTRIBUTED SURPLUS	RETAINED EARNINGS	ACCUMULATED OTHER COMPREHENSIVE LOSS	TOTAL EQUITY
<b>Beginning of period, adjusted</b>	<b>\$ 66,356</b>	<b>\$ (24,511)</b>	<b>\$ 33,985</b>	<b>\$ 62,237</b>	<b>\$ (3,546)</b>	<b>\$ 134,521</b>
Net income attributable to shareholders	-	-	-	24,896	-	24,896
Amortization of restricted share units (note 10)	-	-	5,593	-	-	5,593
Forfeiture of restricted share units (note 10)	-	-	(454)	-	-	(454)
Amortization of stock options (note 10)	-	-	375	-	-	375
Purchase of treasury stock (note 9 and 10)	-	(9,039)	-	-	-	(9,039)
Vesting of restricted share units (note 9 and 10)	-	16,455	(16,455)	-	-	-
Deferred income tax for dividends-in-kind (note 12)	-	-	591	-	-	591
Special dividend (note 17)	-	-	766	(26,646)	-	(25,880)
Quarterly dividend (note 17)	-	-	419	(15,624)	-	(15,205)
<b>End of period</b>	<b>\$ 66,356</b>	<b>\$ (17,095)</b>	<b>\$ 24,820</b>	<b>\$ 44,863</b>	<b>\$ (3,546)</b>	<b>\$ 115,398</b>

The accompanying notes are an integral part of these financial statements.

## INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(\$ in thousands of Canadian dollars)

	3 MONTHS ENDED DEC 31, 2018	3 MONTHS ENDED DEC 31, 2017	6 MONTHS ENDED DEC 31, 2018	6 MONTHS ENDED DEC 31, 2017
<b>CASH PROVIDED BY (USED IN)</b>				
<b>OPERATING ACTIVITIES</b>				
Net income attributable to shareholders for the period	\$ 7,552	\$ 19,095	\$ 15,386	\$ 24,896
Changes in restricted cash	–	–	(125)	(2)
Adjustments for non-cash items				
Amortization of property and equipment	371	363	725	726
Amortization and derecognition of intangible assets (note 2)	1,061	1,271	2,863	2,600
Change in unrealized foreign exchange gains/losses on cash balances	(19)	(24)	(1)	(23)
Post-retirement obligations (note 7)	39	36	78	72
Founders' retirement obligation provision	–	1,660	–	1,660
Deferred income taxes (note 12)	199	2,359	1,552	5,460
Deferred share units expense (note 10)	(704)	89	(826)	659
Release of deferred share units (note 10)	(71)	(46)	(71)	(46)
Amortization of restricted share units (note 10)	848	2,978	2,433	5,139
Stock option expense (note 10)	–	–	–	375
Change in unrealized (gain)/loss on prepaid equity forward (note 10)	745	135	1,030	(202)
<b>Cash provided by operating activities before changes in working capital items</b>	<b>10,021</b>	<b>27,916</b>	<b>23,044</b>	<b>41,314</b>
Net change in working capital items (note 18)	4,070	3,344	(16,106)	(24,074)
<b>Cash provided by (used in) operating activities</b>	<b>14,091</b>	<b>31,260</b>	<b>6,938</b>	<b>17,240</b>
<b>INVESTING ACTIVITIES</b>				
Purchases of intangible assets	–	(19)	–	(19)
Purchases of property and equipment	(265)	(26)	(634)	(136)
Sale of property and equipment	–	–	–	–
Purchases of short-term investments	(23,521)	(53,405)	(104,846)	(103,820)
Sales of short-term investments	20,740	36,419	119,192	125,707
Purchases of prepaid equity forward (note 10)	(1,019)	–	(1,019)	–
<b>Cash provided by (used in) investing activities</b>	<b>(4,065)</b>	<b>(17,031)</b>	<b>12,693</b>	<b>21,732</b>
<b>FINANCING ACTIVITIES</b>				
Dividends paid (note 17)	(15,205)	(41,085)	(15,205)	(41,085)
Acquisition of treasury stock (note 9 and 10)	(1,108)	(2,156)	(5,475)	(9,039)
Repurchase of common shares (note 8)	(99)	–	(99)	–
<b>Cash provided by (used in) financing activities</b>	<b>(16,412)</b>	<b>(43,241)</b>	<b>(20,779)</b>	<b>(50,124)</b>
Change in unrealized foreign exchange gains/losses on cash balances	19	24	1	23
<b>Decrease in cash during the period</b>	<b>(6,367)</b>	<b>(28,988)</b>	<b>(1,147)</b>	<b>(11,129)</b>
<b>Cash – beginning of period</b>	<b>10,652</b>	<b>39,544</b>	<b>5,432</b>	<b>21,685</b>
<b>Cash – end of period</b>	<b>\$ 4,285</b>	<b>\$ 10,556</b>	<b>\$ 4,285</b>	<b>\$ 10,556</b>
<b>Supplemental Information</b>				
Income taxes paid	\$ 2,210	\$ 3,935	\$ 6,896	\$ 7,984

The accompanying notes are an integral part of these financial statements.

# Notes to Interim Condensed Consolidated Financial Statements (Unaudited)

For the three and six months ended December 31, 2018 and 2017

(\$ in thousands in Canadian dollars, except per share amounts and options exercise prices)

## NATURE OF BUSINESS AND ORGANIZATION

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Gluskin Sheff + Associates Inc. and its subsidiaries (collectively, the “Company”) provides discretionary investment management services to high net worth private clients and institutional investors in Canada and abroad. The Company is an Ontario incorporated corporation that is listed on the Toronto Stock Exchange (“TSX”) and trades under the symbol “GS”. Its registered office is at Bay Adelaide Centre, 333 Bay Street, Suite 5100, Toronto, Ontario, M5H 2R2.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

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### *Statement of Compliance*

These unaudited interim condensed consolidated financial statements were prepared by management in accordance with International Accounting Standard 34, *Interim Financial Reporting*, using the same accounting policies as those used in the Company’s audited annual consolidated financial statements for the year ended June 30, 2018, except as stated under “Changes in Accounting Policies”. Accordingly, certain financial information and disclosure normally included in the annual financial statements prepared in accordance with International Financial Reporting Standards (“IFRS”), as issued by the International Accounting Standards Board (“IASB”), have been omitted or condensed in these unaudited interim condensed consolidated financial statements.

The unaudited interim condensed consolidated financial statements of the Company for the three and six months ended December 31, 2018, were authorized for issue by a resolution of the Board of Directors on February 6, 2019.

### *Basis of Presentation*

These unaudited interim condensed consolidated financial statements have been prepared on a going concern basis and historical cost basis, except for certain financial instruments and Deferred Share Units (“DSU”), which have been measured at fair value.

These unaudited interim condensed consolidated financial statements are presented in Canadian dollars, which is the Company’s functional and presentation currency. In these notes to the unaudited interim condensed consolidated financial statements, all dollar amounts are stated in thousands, unless otherwise noted. Per share amounts and option exercise prices are stated in dollars and cents.

### *Principles of Consolidation*

The unaudited interim condensed consolidated financial statements include the accounts of Gluskin Sheff + Associates Inc., any subsidiaries, other controlled entities, and trusts established for the participants of the Company’s Restricted Share Unit (“RSU”) Plan. Subsidiaries are all entities over which the Company has control. The Company controls an entity when the Company is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are deconsolidated from the date that control ceases.

Since the end of the last annual reporting period on June 30, 2018, the Company deconsolidated FY2014 RSU Trust and consolidated FY2018 RSU Trust in these unaudited interim condensed consolidated financial statements. The shares owned by FY2018 RSU Trust are accounted for as treasury stock.



### *Significant Accounting Judgments and Estimates*

The preparation of financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the amounts of income and expenses during the reporting periods. Actual results could differ from those estimates and the difference could be material. Management believes that the potential significant areas where judgment is necessarily applied are those which relate to:

#### *(i) Bonus Expense*

A portion of the bonus pool is paid in the form of RSUs and a portion is paid in cash. The ratio of bonuses to be paid in RSUs versus cash is dependent on the amount of the bonus awarded to each employee and increases with the size of the award. The total annual bonus amounts are not known until the end of the fiscal year. Therefore, the calculation of bonus expensed in each interim quarter of the Company's fiscal year requires an estimate of the percentage that will be paid in cash versus RSUs. At the end of the fiscal year, the cash bonus expense is adjusted to reflect the actual ratio of bonuses to be paid in cash versus RSUs. RSUs granted in relation to bonus awards for a specified year are granted early in the fiscal year following the year to which the bonus relates. The cost of the RSUs are reflected in salaries and benefits using a graded vesting methodology over approximately four years, commencing at the beginning of the fiscal year to which the award relates.

#### *(ii) Deferred Income Tax Assets and Deferred Income Tax Liabilities*

Deferred income tax assets are recognized for unused tax losses to the extent that it is probable that taxable income will be available against which the losses can be utilized. In addition, deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

Significant management judgment is required to determine the amount of deferred income tax assets that can be recognized, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

#### *(iii) Goodwill Impairment Test*

The determination of cash generating units (CGU) for goodwill impairment purposes requires judgment. As described in Note 3, the Company has identified CGUs as individual client accounts, which are grouped together for goodwill impairment assessment and testing purposes.

### *Changes in Accounting Policies*

There were no changes in accounting policies in fiscal 2018.

The Company adopted IFRS 9 *Financial Instruments* ("IFRS 9") replacing IAS 39 *Financial Instruments* ("IAS 39") in its consolidated financial statements, effective July 1, 2018. IFRS 9 provides a new approach for the classification of financial assets, which is based on the cash flow characteristics of the asset and the business model of the portfolio in which the asset is held. The impairment model is an expected credit loss model which applies to all financial instruments and requires more timely recognition of expected losses.

Under IFRS 9, financial assets are classified as either fair value through profit or loss ("FVPL"), fair value through other comprehensive income ("FVOCI") or amortized cost and financial liabilities are categorized as either FVPL or amortized cost. For financial liabilities designated as FVPL, IFRS 9 requires the presentation of the effects of changes in the liability's credit risk in other comprehensive income instead of net income.

The company classifies its financial assets as FVPL, FVOCI and amortized cost according to the company's business objectives for managing the financial assets and based on the contractual cash characteristics of the financial assets. The company classifies its financial liabilities as amortized cost or FVPL.

- Financial instruments classified as FVPL are initially recognized at their fair value and are subsequently measured at fair value at each reporting date. Gains and losses recorded on each revaluation date are recognized in the profit or loss.
- Financial instruments classified as FVOCI are initially recognized at their fair value plus transactions costs and are subsequently measured at fair value through OCI at each reporting date.
- Financial instruments classified as amortized cost are initially recognized at their fair value and are subsequently measured at amortized cost using the effective interest method.

The Company's retrospective application of IFRS 9 only resulted in classification changes, with no measurement changes in the Company's interim condensed consolidated statements of income and comprehensive income. Similarly, retrospective application of the new impairment model resulted with no impact on the Company's financial statements. The financial instrument classifications are detailed below:

Financial Instrument Type	Classification	
	IAS 39	IFRS 9
Cash and restricted cash	Loans and receivable	Amortized cost
Short-term investments	Available for Sale	FVOCI
Accounts receivable	Loans and receivable	Amortized cost
Prepaid equity forwards	FVPL	FVPL
Accounts payable and accrued liabilities	Other financial liabilities	Amortized cost
Accrued bonuses	Other financial liabilities	Amortized cost
Dividends payable	Other financial liabilities	Amortized cost

Effective July 1, 2018, the Company retrospectively adopted IFRS 15 *Revenue Recognition* ("IFRS 15"). IFRS 15 replaces prior guidance, including IAS 18 *Revenue*. The objective of IFRS 15 is to provide a single, comprehensive revenue recognition model for all contracts with customers to improve comparability within industries, across industries, and across capital markets. The new guidance includes a five-step recognition and measurement approach, requirements for accounting of contract costs, and enhanced quantitative and qualitative disclosure requirements. Under IFRS 15, revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

Prior to the adoption of IFRS 15, reimbursement of certain operating expenses by the Company's pooled fund vehicles to the Company were netted against the expenses in the Company's interim condensed consolidated statements of income and comprehensive income. The retrospective application of IFRS 15 resulted in the recognition of these reimbursed expenses as revenue in the Company's interim condensed consolidated statements of income and comprehensive income. The Company has assessed and determined that there are no other significant impacts resulting from the application of IFRS 15.

#### *Future Accounting Changes*

The IASB issued IFRS 16, *Leases*, in January 2016, which replaces the current guidance in IAS 17. Under IAS 17, lessees are required to make a distinction between a finance lease and an operating lease. IFRS 16 requires lessees to recognize lease liability reflecting future lease payments and a "right-of-use asset" for virtually all lease contracts. The IASB has included an optional exemption for certain short-term leases and leases of low-value assets. IFRS 16 is effective for annual periods beginning on or after January 1, 2019. Earlier adoption is permitted, but only in conjunction with IFRS 15. The Company is in the process of assessing the impact of IFRS 16 and will adopt the new standard in fiscal 2020.

In June 2016 IASB issued an amendment to IFRS 2, *Share-Based Payments*, addressing (i) certain issues related to the accounting for cash-settled awards, and (ii) the accounting for equity-settled awards that include a "net settlement" feature of employee withholding taxes. This amendment is effective for annual periods beginning on or after January 1, 2019. The Company is currently reviewing new standards to assess the impact they may have upon adoption.

There are no other standards, interpretations or amendments to existing standards that are not yet effective that are expected to have a material impact on the Company.

## **2. INTANGIBLE ASSETS**

#### *Impairment assessment of Client Relationships, Non-Compete Agreements, Technology and Customized Systems & Software*

During the three months ended December 31, 2018, amortization of client relationships intangible assets arising from the Company's acquisition of Blair Franklin in fiscal 2014 was \$735 (December 31, 2017 - \$787). The Company derecognized \$158 (December 31, 2017 - \$297) of the intangible asset relating to client relationships for client relationships that had terminated during the period and were no longer providing benefit to the Company. During the six months ended

December 31, 2018, amortization of client relationships intangible assets was \$1,486 (December 31, 2017 - \$1,588) and \$1,042 (December 31, 2018 - \$641) of the client relationship intangible asset was derecognized.

During the three months ended December 31, 2018 amortization of the non-compete agreements and technology arising from the Company's acquisition of Blair Franklin in fiscal 2014 was \$65 (December 31, 2017 - \$64). During the six months ended December 31, 2018 amortization of these intangible assets was \$130 (December 31, 2017 - \$130).

During the three and six months ended December 31, 2018 amortization of customized systems and software was \$103 and \$205, respectively (December 31, 2017 - \$123 and \$241, respectively).

The Company determined that there were no indicators of impairment and that none of these intangible assets were impaired during the three and six months ended December 31, 2018.

#### *Impairment assessment of Customized Systems & Software Under Construction*

As at December 31, 2018, there were no expenditures included in intangible assets for expenditures that have been capitalized in respect of development of systems or software not yet available for use by the Company (June 30, 2018 - none).

### 3. GOODWILL

During the three and six months ended December 31, 2018 and 2017, goodwill was assessed for indicators of impairment. There were no indicators of impairment during these periods.

Goodwill is tested for impairment at least annually, which for the Company is during the fourth fiscal quarter of each year.

### 4. FINANCIAL INSTRUMENTS

#### *Fair Value Measurement*

The following table presents the level 2 classification within the fair value hierarchy for the Company's fair value measurements:

	AS AT	
	DEC 31, 2018	JUN 30, 2018
<b>Financial assets</b>		
Short-term investments	\$ 21,537	\$ 35,883
Prepaid equity forwards	3,108	3,119
<b>Total financial assets</b>	<b>\$ 24,645</b>	<b>\$ 39,002</b>

During the three and six months ended December 31, 2018, and the year ended June 30, 2018, there were no transfers between any of the fair value hierarchy levels and the Company did not hold any level 1 and level 3 financial instruments.

#### *Financial Instruments not carried at Fair Value*

The fair values of accounts receivable, accounts payable and accrued liabilities, accrued bonuses and dividends payable approximate their carrying values due to their short-term nature.

### 5. OTHER INCOME

Details of other income are as follows:

	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Economic research subscriptions	\$ 597	\$ 526	\$ 1,158	\$ 1,028
Interest income	76	62	140	186
Foreign exchange income, net	25	24	1	23
Sublease income	20	14	41	34
Other income	45	10	57	7
	<b>\$ 763</b>	<b>\$ 636</b>	<b>\$ 1,397</b>	<b>\$ 1,278</b>

Related unearned income from the economic research subscriptions of \$787 (December 31, 2017 - \$675) is included in accounts payable and accrued liabilities.

## 6. RELATED PARTY TRANSACTIONS AND BALANCES

The Company has agreements to manage the Company's pooled fund vehicles, where the Company generally acts as the trustee, manager, transfer agent and principal distributor. In the case of those pooled fund vehicles that are limited partnerships, the Company or an affiliate of the Company is the General Partner. Included in the Company's interim condensed consolidated statements of income and comprehensive income for the three months ended December 31, 2018, are Performance Fees of \$228 (December 31, 2017 - \$27,863) and Base Management Fees of \$22,020 (December 31, 2017 - \$24,203) earned from the management of the Company's pooled fund vehicles. Included in the Company's interim condensed consolidated statements of income and comprehensive income for the six months ended December 31, 2018, are Performance Fees of \$702 (December 31, 2017 - \$29,126) and Base Management Fees of \$47,510 (December 31, 2017 - \$47,415) earned from the management of the Company's pooled fund vehicles.

Included in the Company's interim condensed consolidated statements of income and comprehensive income for the three and six months ended December 31, 2018, are performance allocations of \$36 and \$121, respectively (December 31, 2017 - \$nil) allocated to the Company as a General Partner on the funds structured as limited partnerships in the U.S.

The Company also recovers expenses incurred on behalf of the pooled fund vehicles relating to the operation of these pooled fund vehicles. For the three months ended December 31, 2018, reimbursement of certain operating expenses by the Company's pooled fund vehicles to the Company totaled \$739 (December 31, 2017 - \$905) and \$1,684 for the six months ended December 31, 2018 (December 31, 2017 - \$1,779). Expenses related to the operation of the pooled fund vehicles are included in: compensation, general and administrative, occupancy, amortization of property and equipment and amortization of intangible assets.

Included in Gluskin Sheff Research publication expenses in general and administrative expenses for the three and six months ended December 31, 2018, is \$269 (December 31, 2017 - \$263) and \$535 (December 31, 2017 - \$514) respectively, due to an employee as part of a compensation arrangement related to the economic research subscriptions. The corresponding liability is included in accounts payable and accrued liabilities.

Included in the Company's accounts receivable as at December 31, 2018, is \$6,106 (June 30, 2018 - \$4,604) due from the Company's pooled fund vehicles for Base Management Fees, Performance Fees, Performance Allocations and reimbursement for certain operating expenses. If not collectible, this balance would represent the Company's maximum loss exposure from its interests in these vehicles.

On October 17, 2018, the Company entered into an amended employment agreement with the Company's CEO to include a death benefit of \$3.0 million payable to him in the event of death while in the service of the Company. This potential obligation is currently self-insured.

## 7. POST-RETIREMENT OBLIGATIONS

The following table outlines the continuity for the post-retirement obligations for the three and six months ended December 31, 2018 and 2017:

	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Post-retirement obligations – Beginning of period	\$ 4,759	\$ 5,157	\$ 4,845	\$ 5,246
Interest expense	39	36	78	72
Payments	(125)	(125)	(250)	(250)
Post-retirement obligations – end of period	\$ 4,673	\$ 5,068	\$ 4,673	\$ 5,068

The following table details the classification of the post-retirement obligations in the interim condensed consolidated balance sheet as at December 31, 2018 and June 30, 2018:

<i>Post-Retirement Obligations</i>	AS AT	
	DEC 31, 2018	JUN 30, 2018
Current	\$ 500	\$ 500
Non-current	4,173	4,345
<b>Total post-retirement obligations</b>	<b>\$ 4,673</b>	<b>\$ 4,845</b>

As at December 31, 2018 \$3,000 (June 30, 2018 - \$3,000) of restricted cash is held in a segregated account with a Schedule I bank, in connection with the terms of the letter of credit issued in support of the Company's obligations under the post-retirement agreements.

## 8. SHARE CAPITAL

### *Authorized*

The Company is authorized to issue an unlimited number of both Common Shares and preference shares, issuable in series.

### *Normal Course Issuer Bid*

The Company has a Normal Course Issuer Bid ("NCIB") in place where up to 2,782,596 of the Company's Common Shares, or 10% of the Company's public float as of January 31, 2018, could be repurchased over the twelve month period beginning February 16, 2018 and ending February 15, 2019.

During the three months ended December 31, 2018, the Company repurchased and cancelled 9,200 Common Shares, with an average weighted-volume price of \$10.75 per Common Share, under this NCIB for \$99, of which \$20 was removed from the stated value of the Common Shares and \$79 removed from retained earnings. (December 31, 2017 – no repurchases under previous NCIBs).

### *Shares Issued and Outstanding*

The following tables outline the continuity for common shares outstanding for the three and six months ended December 31, 2018 and 2017:

<i>Share Capital</i>	3 AND 6 MONTHS ENDED			
	DEC 31, 2018		DEC 31, 2017	
	NUMBER OF SHARES (000's)	STATED VALUE	NUMBER OF SHARES (000's)	STATED VALUE
Beginning of Period	31,234	\$ 66,356	31,234	\$ 66,356
Normal course issuer bid cancellations	(9)	(20)	–	–
<b>End of the Period</b>	<b>31,225</b>	<b>\$ 66,336</b>	<b>31,234</b>	<b>\$ 66,356</b>

## 9. TREASURY STOCK

The following table outlines the continuity for the treasury stock for the periods ended December 31, 2018 and 2017:

	3 MONTHS ENDED			
	DEC 31, 2018		DEC 31, 2017	
	NUMBER OF SHARES (000'S)	STATED VALUE	NUMBER OF SHARES (000'S)	STATED VALUE
<i>Treasury Stock</i>				
Balance – Beginning of period	770	\$ 13,006	788	\$ 14,939
Treasury stock purchased	100	1,108	135	2,156
<b>Balance – End of period</b>	<b>870</b>	<b>\$ 14,114</b>	<b>923</b>	<b>\$ 17,095</b>

	6 MONTHS ENDED			
	DEC 31, 2018		DEC 31, 2017	
	NUMBER OF SHARES (000'S)	STATED VALUE	NUMBER OF SHARES (000'S)	STATED VALUE
<i>Treasury Stock</i>				
Balance – Beginning of period	1,019	\$ 18,537	1,098	\$ 24,511
Treasury stock purchased	378	5,475	510	9,039
Treasury stock released	(527)	(9,898)	(685)	(16,455)
<b>Balance – End of period</b>	<b>870</b>	<b>\$ 14,114</b>	<b>923</b>	<b>\$ 17,095</b>

## 10. STOCK-BASED COMPENSATION PLANS

The Company has the following stock-based compensation plans: the Stock Option, DSU, RSU, Employee Common Share Ownership and the Executive Loan Program.

### *Stock Option Plan*

There was no expense related to stock options outstanding included in compensation expense during the three and six months ended December 31, 2018 (December 31, 2017 – \$nil and \$375, respectively).

	3 MONTHS ENDED				6 MONTHS ENDED			
	DEC 31, 2018		DEC 31, 2017		DEC 31, 2018		DEC 31, 2017	
	OPTIONS (000'S)	WEIGHTED AVERAGE EXERCISE PRICE	OPTIONS (000'S)	WEIGHTED AVERAGE EXERCISE PRICE	OPTIONS (000'S)	WEIGHTED AVERAGE EXERCISE PRICE	OPTIONS (000'S)	WEIGHTED AVERAGE EXERCISE PRICE
<b>STOCK OPTIONS</b>								
Balance – Beginning of period	250	\$ 17.04	250	\$ 17.04	250	\$ 17.04	150	\$ 16.62
Options Issued	–	–	–	–	–	–	100	17.67
<b>Balance – End of period</b>	<b>250</b>	<b>\$ 17.04</b>	<b>250</b>	<b>\$ 17.04</b>	<b>250</b>	<b>\$ 17.04</b>	<b>250</b>	<b>\$ 17.04</b>

### *Deferred Share Unit Plans*

The Company's directors DSU plan is economically hedged with prepaid equity forwards. As at December 31, 2018, the fair value of the prepaid equity forwards were \$2,065 (June 30, 2018 - \$3,119) with 197,967 notional shares (June 30, 2018 – 189,972), and were included in non-current assets. The changes in the value of the prepaid equity forwards have been recorded to partially offset the DSU mark-to-market amounts and were included in general and administrative expenses in the interim condensed consolidated statements of income and comprehensive income. During the three and six months

ended December 31, 2018, the Company recorded a \$770 loss and a \$1,054 loss, respectively (December 31, 2017 - \$347 loss and \$10 loss, respectively) on the prepaid equity forwards.

During the three and six months ended December 31, 2018, there were \$71 in payments under the directors DSU plan (December 31, 2017 - \$624). The Company recorded a negative DSU expense of \$800 during the three months ended December 31, 2018 (December 31, 2017 - \$43 expense), including a mark-to-market gain of \$1,100 (December 31, 2017 - gain of \$349). During the six months ended December 31, 2018, the Company recorded a negative DSU expense of \$922 (December 31, 2017 - \$613 expense), including a mark-to-market gain of \$1,463 (December 31, 2017 - loss of \$54). As at December 31, 2018, the directors DSU liability of \$2,985 (June 30, 2018 - \$110 included in current liabilities and \$3,868 included in long-term liabilities) was included in long-term liabilities in the Company's interim condensed consolidated balance sheet.

DIRECTORS DEFERRED SHARE UNITS (000'S)	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Balance – Beginning of period	258	205	242	196
Issued during period	35	27	51	36
Released during period	(7)	(35)	(7)	(35)
<b>Balance – End of period</b>	<b>286</b>	<b>197</b>	<b>286</b>	<b>197</b>

In November 2018, the Company established an employee DSU plan, which represents notional share units granted to certain employees in order to enhance the Company's ability to retain talented individuals and to promote a significant alignment of the interests of employees and the interests of the shareholders of the Company by providing employees with a long-term incentive tied to the long-term performance of the Common Shares. These DSUs vest over 7 years or 10 years. DSUs allocated under this plan are adjusted to reflect dividends-in-kind granted on outstanding DSUs, and the values of DSUs are marked-to-market. DSUs cannot be redeemed for cash until they are fully vested.

In December 2018, an additional prepaid equity forward agreement was entered into with a Schedule I financial institution with an initial 100,000 notional shares to economically hedge a portion of the Company's exposure to changes in the trading price of the Company's Common Shares on outstanding DSUs. This prepaid equity forward agreement has a valuation date of December 14, 2028. As at December 31, 2018, the fair value of this prepaid equity forward was \$1,043 with 100,000 notional shares, and is included in non-current assets. The change in the value of the prepaid equity forward is included in general and administrative expenses in the statement of income and comprehensive income. During the three months ended December 31, 2018, the Company recorded a \$24 gain on this prepaid equity forward.

The Company recorded a DSU expense of \$25 during the three months ended December 31, 2018, including a mark-to-market gain of \$1. As at December 31, 2018, a DSU liability of \$25 is included in long-term liabilities in the Company's balance sheet.

EMPLOYEE DEFERRED SHARE UNITS (000'S)	3 MONTHS ENDED DEC 31, 2018
Balance – Beginning of period	–
Issued during period	125
<b>Balance – End of period</b>	<b>125</b>

### *Restricted Share Units*

During the three months ended December 31, 2018, the Company awarded \$nil (December 31, 2017 - \$140) in RSUs to employees, plus \$179 (December 31, 2017 - \$228) of RSUs granted as dividends-in-kind for the aggregate amount of dividends that would have been paid if the RSUs had been Common Shares. The RSU dividends-in-kind awarded were net of a \$37 reversal (December 31, 2017 - \$11) for prior period RSU dividends-in-kind grants forfeited due to employee departures during the period.

During the six months ended December 31, 2018, the Company awarded \$5,044 (December 31, 2017 - \$8,627) in RSUs to employees, plus \$396 (December 31, 2017 - \$1,185) of RSUs granted as dividends-in-kind for the aggregate amount of dividends that would have been paid if the RSUs had been Common Shares. The RSU dividends-in-kind awarded were net

of a \$37 reversal (December 31, 2017 - \$48) for prior period RSU dividends-in-kind grants forfeited due to employee departures during the period.

The amortization related to RSUs that has been included in compensation expense during the three months ended December 31, 2018, was \$848 (December 31, 2017 - \$2,978). The RSU amortization recognized in the three months ended December 31, 2018, was net of a \$176 reversal of RSU amortization (December 31, 2017 - \$92 reversal) recognized in prior periods for RSUs forfeited and includes \$nil of accelerated RSU amortization (December 31, 2017 - \$652) due to employee departures during the period. The amortization related to RSUs that has been included in compensation expense during the six months ended December 31, 2018, was \$2,433 (December 31, 2017 - \$5,139) and was net of a \$176 reversal of RSU amortization (December 31, 2017 - \$454 reversal) recognized in prior periods for RSUs forfeited and includes \$nil of accelerated RSU amortization (December 31, 2017 - \$1,081) due to employee departures during the period.

No RSUs vested in the three months ended December 31, 2018 and December 31, 2017. During the six months ended December 31, 2018, \$9,898 (December 31, 2017 - \$16,455) of RSUs vested and were settled with treasury stock held by the Trusts in the period.

RESTRICTED SHARE UNITS (000'S)	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Balance – Beginning of period	884	962	1,080	1,135
Issued during the period	20	23	351	559
Vested and settled during the period	–	–	(527)	(685)
Forfeited during the period	(18)	(8)	(18)	(32)
<b>Balance – End of period</b>	<b>886</b>	<b>977</b>	<b>886</b>	<b>977</b>

#### *Employee Common Share Ownership Plan*

Under the Company's Employee Common Share Ownership Plan, employees who meet the eligibility criteria can contribute up to a certain percentage of their annual gross salary by way of payroll deductions. The Company matches a certain percentage of the employee contribution amount, to a defined maximum amount. The Company's contribution of \$48 for the three months ended December 31, 2018 (December 31, 2017 - \$39), and \$95 for the six months ended December 31, 2018 (December 31, 2017 - \$80), is included in compensation expense.

#### *Executive Loan Program*

As part of an agreement with a third party institution providing full recourse loans to eligible employees as part of an executive loan program, the Company is required to hold a balance as restricted cash, which is a proportion of the outstanding executives' borrowings. The restricted cash balance fluctuates directly with changes in the outstanding executive loan balances and will become available upon reduction of the outstanding loan balances. As at December 31, 2018, \$717 of restricted cash is held in a segregated account in connection with this loan guarantee (June 30, 2018 - \$592).



## 11. EARNINGS PER SHARE

The following table presents the Company's basic and diluted earnings per share for the three months ended December 31:

BASIC AND DILUTED EARNINGS PER SHARE	3 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017
<b>Numerator:</b>		
Net income attributable to shareholders	\$ 7,552	\$ 19,095
<b>Denominator (Number of shares in thousands):</b>		
Weighted average number of shares outstanding – basic	30,401	30,394
Weighted average number of stock options outstanding	–	–
Weighted average number of outstanding RSUs	543	649
Weighted average number of outstanding DSUs	264	183
Weighted average number of shares outstanding – diluted	31,208	31,226
<b>Earnings per share</b>		
Basic	\$ 0.25	\$ 0.63
Diluted <sup>1</sup>	\$ 0.24	\$ 0.61

### Notes:

- For the three months ended December 31, 2018, the computation of diluted earnings per share included all weighted-average directors DSUs outstanding (December 31, 2017 – all weighted-average directors DSUs outstanding were included), also excluded 250,000 weighted-average stock options outstanding as their option price exceeded the average market price of the Company's shares (December 31, 2017 – 200,000), and excluded 12,803 weighted-average RSUs outstanding (December 31, 2017 – all weighted-average RSUs outstanding were included).

The following table presents the Company's basic and diluted earnings per share for the six months ended December 31:

BASIC AND DILUTED EARNINGS PER SHARE	6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017
<b>Numerator:</b>		
Net income attributable to shareholders	\$ 15,386	\$ 24,896
<b>Denominator (Number of shares in thousands):</b>		
Weighted average number of shares outstanding – basic	30,319	30,264
Weighted average number of stock options outstanding	–	4
Weighted average number of outstanding RSUs	759	730
Weighted average number of outstanding DSUs	253	190
Weighted average number of shares outstanding – diluted	31,331	31,188
<b>Earnings per share</b>		
Basic	\$ 0.51	\$ 0.82
Diluted <sup>1</sup>	\$ 0.49	\$ 0.80

### Notes:

- For the six months ended December 31, 2018, the computation of diluted earnings per share included all weighted-average directors DSUs outstanding (December 31, 2017 – all weighted-average directors DSUs outstanding were included), also excluded 250,000 weighted-average stock options outstanding as their option price exceeded the average market price of the Company's shares (December 31, 2017 – 157,065), and excluded 12,773 weighted-average RSUs outstanding (December 31, 2017 – all weighted-average RSUs outstanding were included).

## 12. INCOME TAXES

The Company's income tax expense differs from the amount that would be computed by applying the combined Canadian federal and provincial statutory income tax rate to its net income as a result of the following:

	3 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017
Income tax provision based on statutory income tax rate, 26.8% (2017 – 26.6%)	\$ 2,795	\$ 6,912
Increase (decrease) in income taxes resulting from:		
Expenses not deductible for tax purposes	91	75
Non-taxable adjustment	–	(51)
Prior year's (over)/under provision	(57)	(65)
Dividends received from the Trusts	58	57
Other	(2)	–
Income tax provision as reported, 27.6% (2017 – 26.6%)	<u>\$ 2,885</u>	<u>\$ 6,928</u>

The Company's effective tax rate for the three months ended December 31, 2018, increased to 27.6% from 26.6% in the same period last year due to higher dividends received by the Company on the treasury stock held by the RSU Trusts, which are taxable but not reflected in income for accounting purposes, and due to the absence of non-taxable partial recoveries in the same period last year for a charge recognized in fiscal 2016 relating to a change in tax treatment of certain transactions related to two pooled funds.

	6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017
Income tax provision based on statutory income tax rate, 26.7% (2017 – 26.6%)	\$ 5,670	\$ 9,332
Increase (decrease) in income taxes resulting from:		
Expenses not deductible for tax purposes	141	215
Non-taxable adjustment (note 6)	–	(51)
RSUs – differences between tax deductions and accounting estimates	17	467
Prior year's (over)/under provision	(57)	(65)
Dividends received from the Trusts	109	287
Other	(2)	–
Income tax provision as reported, 27.6% (2017 – 29.0%)	<u>\$ 5,878</u>	<u>\$ 10,185</u>

The Company's effective tax rate for the six months ended December 31, 2018, decreased to 27.6% from 29.0% in the same period last year due to lower dividends received by the Company on the treasury stock held by the RSU Trusts, which are taxable but not reflected in income for accounting purposes. Also contributing to the decrease in the effective tax rate was a higher cash cost of treasury shares used to settle RSUs vested in the period relative to the grant price on these RSUs, versus a cash cost lower than grant price in the year ago quarter.

The following table details the components of the Company's deferred income tax assets and liabilities as at December 31, 2018, and June 30, 2018:

	AS AT JUN 30, 2018	Recognized in Income	Recognized in Equity	AS AT DEC 31, 2018
<b>Deferred income tax assets</b>				
Accrued and long term liabilities	\$ 1,397	\$ (295)	\$ –	\$ 1,102
Prepaid equity forward	–	156	–	156
Restricted share units	4,006	(1,565)	–	2,441
Restricted share units dividends-in-kind	777	–	(320)	457
Post retirement obligations	1,284	(46)	–	1,238
Actuarial revaluation	18	–	–	18
<b>Total deferred income tax assets</b>	<u>\$ 7,482</u>	<u>\$ (1,750)</u>	<u>\$ (320)</u>	<u>\$ 5,412</u>

	AS AT JUN 30, 2018	Recognized in Income	Recognized in Equity	AS AT DEC 31, 2018
<b>Deferred income tax liabilities</b>				
Acquired intangible assets	(5,118)	704	–	(4,414)
Property and equipment	(881)	(7)	–	(888)
Prepaid equity forward	(117)	117	–	–
Prepaid expense	(71)	6	–	(65)
<b>Total deferred income tax liabilities</b>	<b>\$ (6,187)</b>	<b>\$ 820</b>	<b>\$ –</b>	<b>\$ (5,367)</b>
<b>Net deferred income tax assets (liabilities)</b>	<b>\$ 1,295</b>	<b>\$ (930)</b>	<b>\$ (320)</b>	<b>\$ 45</b>

As at December 31, 2018, the Company had \$1,707 (June 30, 2018 – \$1,707) of unused capital losses realized on the disposition of security holdings, for which no benefit has been recognized in these financial statements. These capital losses do not have any expiry date.

### 13. COMPENSATION

Included in compensation expense for the three months ended December 31, 2018, are accrued cash bonuses of \$3,866 (December 31, 2017 - \$11,861), RSU amortization relating to awards of prior fiscal years of \$758 (December 31, 2017 - \$1,830) and RSU amortization relating to awards of the current fiscal year of \$90 (December 31, 2017 - \$1,148). Included in compensation expense for the six months ended December 31, 2018, are accrued cash bonuses of \$7,861 (December 31, 2017 - \$14,969), RSU amortization relating to awards of prior fiscal years of \$2,131 (December 31, 2017 - \$3,731) and RSU amortization relating to awards of the current fiscal year of \$302 (December 31, 2017 - \$1,408).

### 14. CLIENT WEALTH MANAGEMENT

The following table presents the breakdown of client wealth management expenses by nature:

	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Donations	\$ 301	\$ 411	\$ 633	\$ 835
Media and Marketing	128	47	204	115
Travel	104	236	197	279
Promotion	469	401	626	520
	<b>\$ 1,002</b>	<b>\$ 1,095</b>	<b>\$ 1,660</b>	<b>\$ 1,749</b>

## 15. GENERAL AND ADMINISTRATIVE

The following table presents the breakdown of general and administrative expense by nature:

	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Insurance	\$ 126	\$ 118	\$ 251	\$ 223
Systems development, infrastructure and licenses	1,525	1,337	3,447	2,325
Research data	921	1,037	1,741	1,735
Office services and telecommunications	343	448	681	821
Professional fees	104	386	172	608
Other consulting	412	762	828	1,221
Regulatory and public company fees	282	524	791	1,142
Sub-advisory fees and other fees	93	66	165	136
Gluskin Sheff Research publication expenses	298	281	586	550
Non-tax-deductible adjustment	–	(192)	–	(192)
Net change in Founders' retirement obligation provision	–	1,660	–	1,660
Other	226	750	429	1,141
	<u>\$ 4,330</u>	<u>\$ 7,177</u>	<u>\$ 9,091</u>	<u>\$ 11,370</u>

## 16. OCCUPANCY

The following table presents the breakdown of occupancy expense by nature:

	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Lease for premises	\$ 904	\$ 894	\$ 1,755	\$ 1,751
Premises maintenance	19	40	68	73
	<u>\$ 923</u>	<u>\$ 934</u>	<u>\$ 1,823</u>	<u>\$ 1,824</u>

Effective July 1, 2016, the Company entered in to a lease agreement for a portion of the 49<sup>th</sup> floor in the Bay-Adelaide Centre in Toronto, Canada. The Company's head office currently occupies the 50<sup>th</sup> and 51<sup>st</sup> floors of this building. The space on the 49<sup>th</sup> floor is being sub-leased to a tenant for an amount equal to the Company's lease cost, including common and operating expenses, for this space. The income from the sub-lease is included in Other Income.

## 17. DIVIDENDS

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### *Dividends Declared and Paid*

The following dividends were declared and paid by the Company during the six months ended December 31, 2018:

DIVIDENDS DECLARED AND PAID	RECORD DATE	PAYMENT DATE	CASH DIVIDEND PER SHARE	TOTAL DIVIDEND AMOUNT (\$000'S)
June 30, 2018 – regular dividend Q4, 2018	OCTOBER 2, 2018	OCTOBER 12, 2018	\$ 0.25	\$ 7,615
September 30, 2018 – regular dividend Q1, 2019	NOVEMBER 26, 2018	DECEMBER 5, 2018	\$ 0.25	\$ 7,590
<b>Total Dividends Declared and Paid</b>			<b>\$ 0.55</b>	<b>\$ 15,205</b>

On February 6, 2019, the Company declared a regular dividend of \$0.25 per equity share for the quarter ended December 31, 2018. This dividend will be paid on February 28, 2019, to shareholders of record at the close of business on February 15, 2019.

The following dividends were declared and paid by the Company during the six months ended December 31, 2017:

DIVIDENDS DECLARED AND PAID	RECORD DATE	PAYMENT DATE	CASH DIVIDEND PER SHARE	TOTAL DIVIDEND AMOUNT (\$000'S)
June 30, 2017 – regular dividend Q4, 2017	OCTOBER 3, 2017	OCTOBER 13, 2017	\$ 0.25	\$ 7,612
June 30, 2017 – special dividend Q4, 2017	OCTOBER 3, 2017	OCTOBER 13, 2017	\$ 0.85	25,880
September 30, 2017 – regular dividend Q1, 2018	NOVEMBER 21, 2017	NOVEMBER 30, 2017	\$ 0.25	7,593
<b>Total Dividends Declared and Paid</b>			<b>\$ 1.35</b>	<b>\$ 41,085</b>

## 18. WORKING CAPITAL

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The following table presents the breakdown of the net change in working capital:

	3 MONTHS ENDED		6 MONTHS ENDED	
	DEC 31, 2018	DEC 31, 2017	DEC 31, 2018	DEC 31, 2017
Accounts receivable	\$ 4,086	\$ (12,782)	\$ 5,595	\$ (13,292)
Prepaid expenses and other assets	218	376	206	464
Income tax receivable and payable	468	632	(2,577)	(3,257)
Accounts payable and accrued liabilities	(4,372)	4,006	(1,064)	3,388
Accrued bonuses	3,866	11,861	(17,945)	(10,503)
Post-retirement obligation	(125)	(125)	(250)	(250)
Release of deferred share units	(71)	(624)	(71)	(624)
	<u>\$ 4,070</u>	<u>\$ 3,344</u>	<u>\$ (16,106)</u>	<u>\$ (24,074)</u>

## 19. SUBSEQUENT EVENT

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In February 2019, the Company received approval from the TSX to renew its NCIB. Under the renewed NCIB, up to 2,784,318 of the Company's Common Shares, or 10% of the Company's public float as of January 31, 2019, could be repurchased over the twelve month period beginning February 19, 2019 and ending February 18, 2020. The number of Common Shares that could be repurchased pursuant to the NCIB is subject to a daily maximum of 48,853 Common Shares, subject to the Company's ability to make purchases in accordance with the "block purchase exemption" of the TSX rules. Purchases are made at market prices through the facilities of the TSX. Common Shares purchased by the Company will be cancelled.

# *Board of Directors*

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*Chair of the Compensation  
Nominating and Governance Committee  
Audit and Risk Committee*

NANCY H.O. LOCKHART

*Chair of the Board  
Compensation, Nominating and  
Governance Committee*

V. ANN DAVIS

*Chair of the Audit and Risk Committee*

JEFFREY MOODY

*President & Chief Executive Officer  
Gluskin Sheff*

WILFRED A. GOBERT

*Audit and Risk Committee*

PIERRE-ANDRÉ THEMENS

*Audit and Risk Committee*

STEPHEN H. HALPERIN

*Compensation, Nominating and  
Governance Committee*

# *Executive Officers*

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*President & Chief Executive Officer*

DAVID MORRIS  
*Chief Financial Officer & Secretary*

AMY AUBIN  
*Chief Compliance Officer*

JIM BANTIS  
*Executive Vice-President, Client Wealth Management*

PETER MANN  
*Executive Vice-President, Co-Chief Investment Officer & Head of Equities*

HEATHER PUPULIN  
*Director, Human Resources*

DAVID ROSENBERG  
*Chief Economist & Strategist*

TONY WOODWARD  
*Managing Director, Risk Management*

PETER ZALTZ  
*Executive Vice-President, Co-Chief Investment Officer & Head of Fixed Income*



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